December 14, 2016

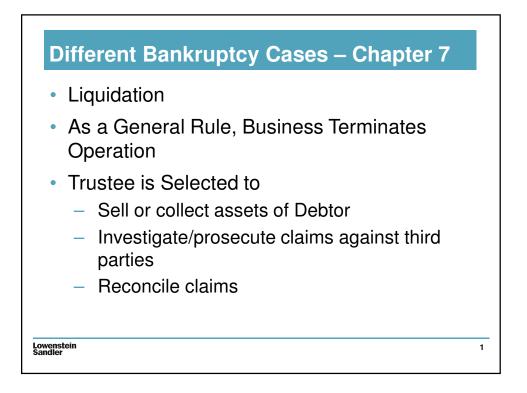
MY CUSTOMER FILED BANKRUPTCY: NOW WHAT?

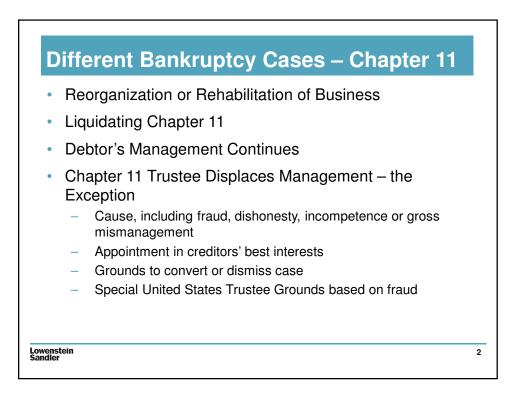
PRESENTATION FOR: NACM'S 2016 AUDIO TELECONFERENCE SERIES

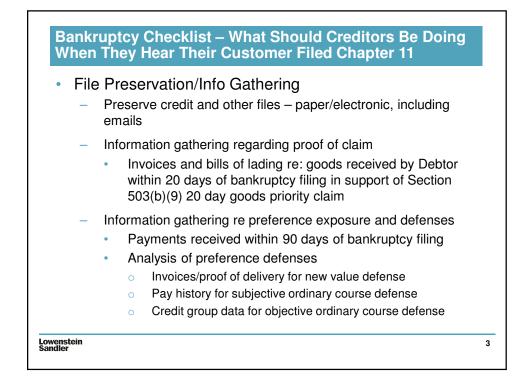
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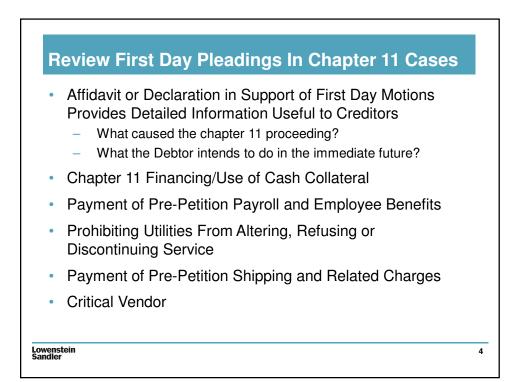
Bruce S. Nathan, Esq. Partner Bankruptcy, Financial Reorganization & Creditors' Rights Group LOWENSTEIN SANDLER LLP (212) 204-8686 bnathan@lowenstein.com www.lowenstein.com ▼@BruceSNathan

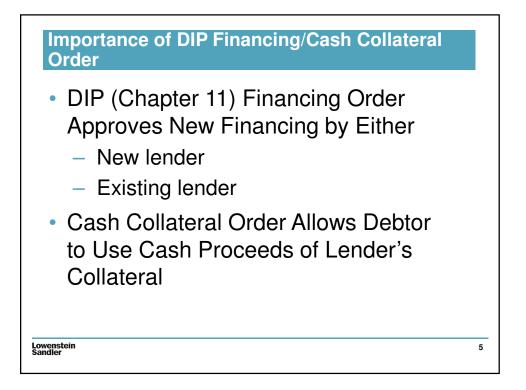


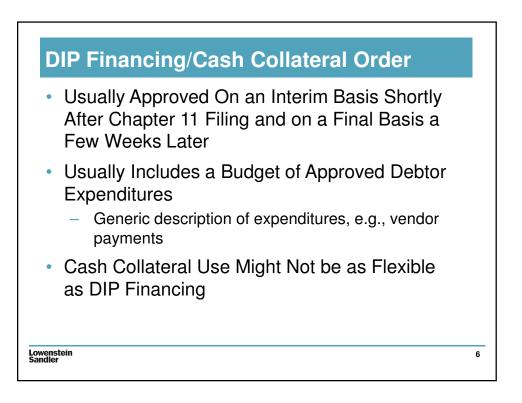


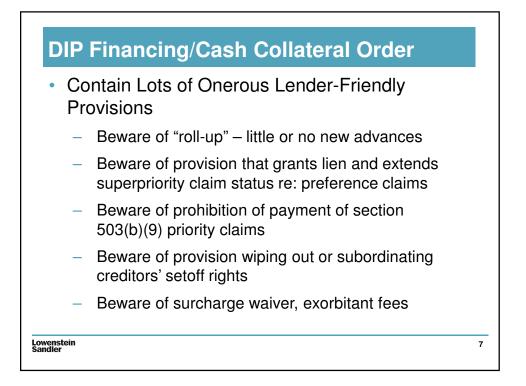


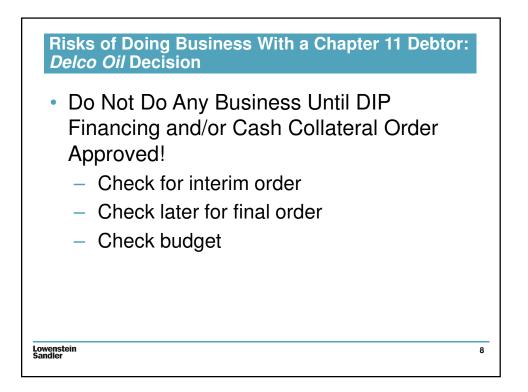


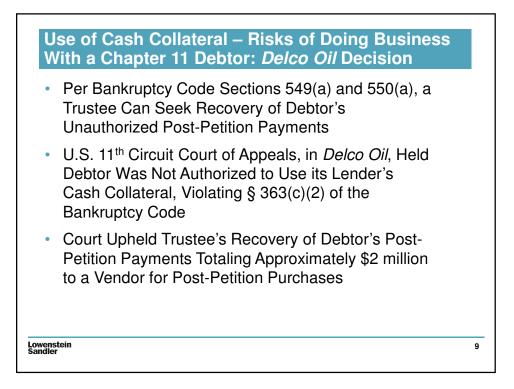


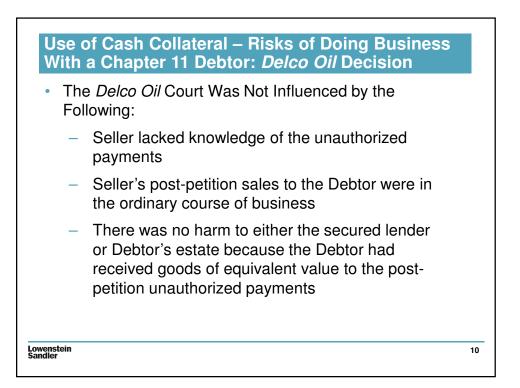


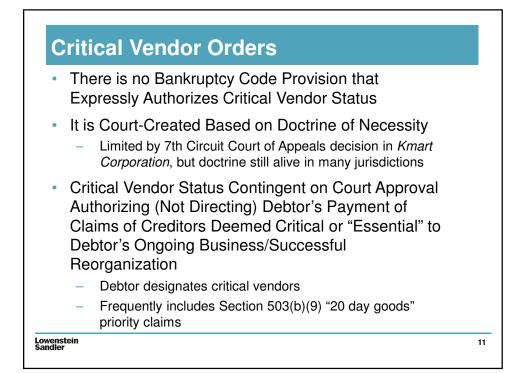


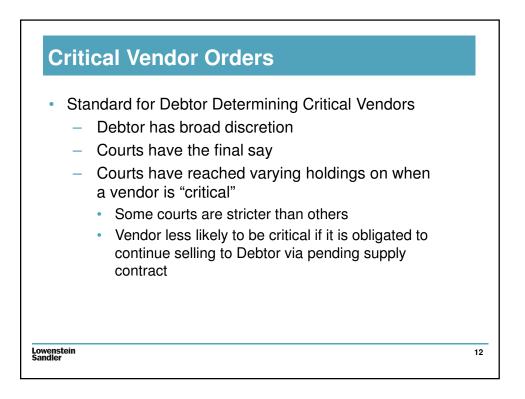


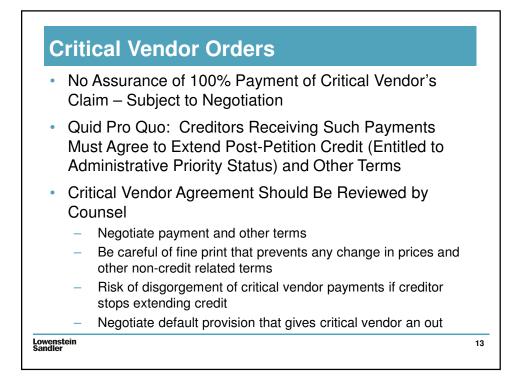


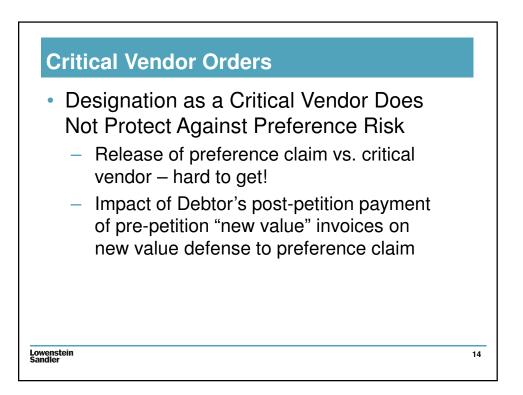


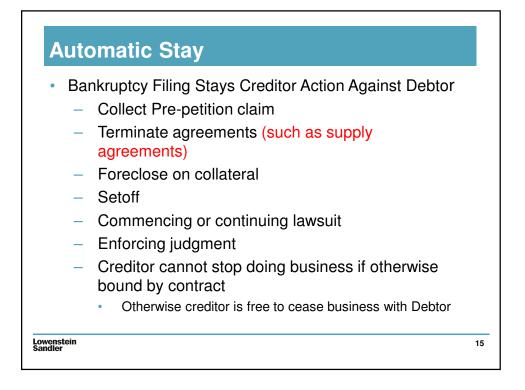


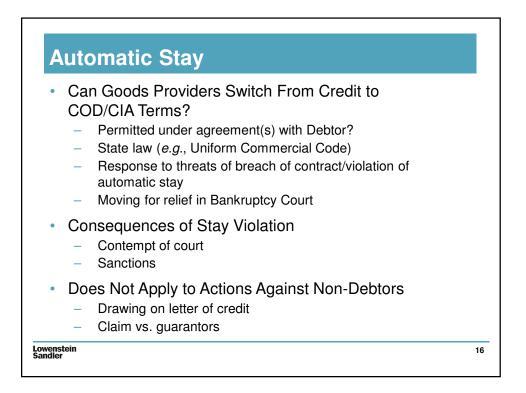


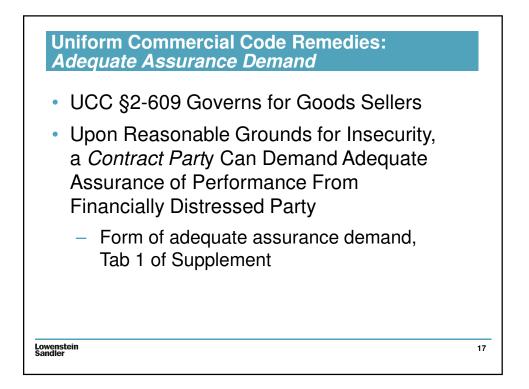


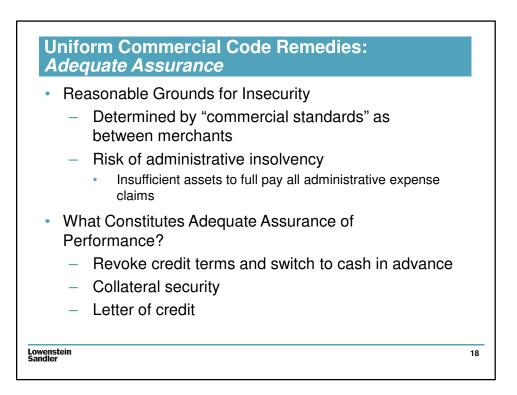


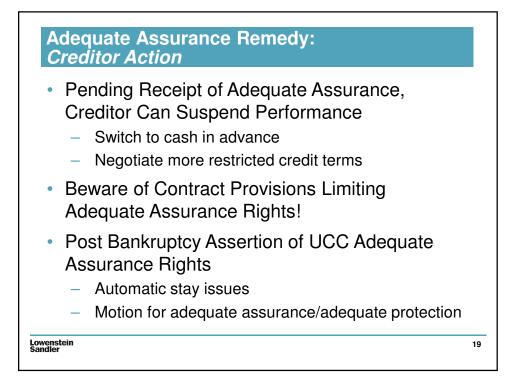


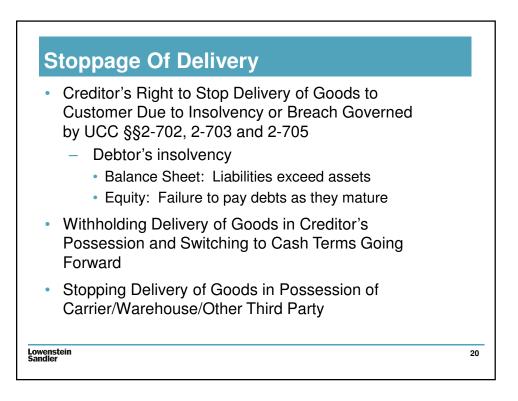


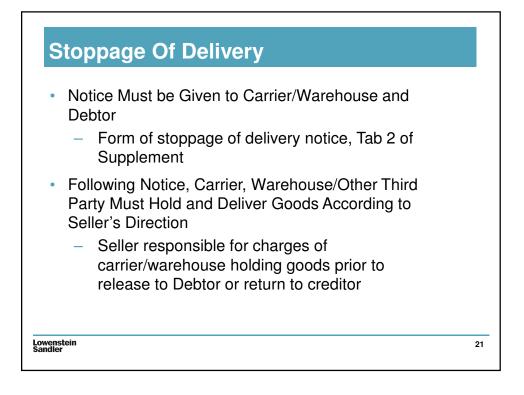


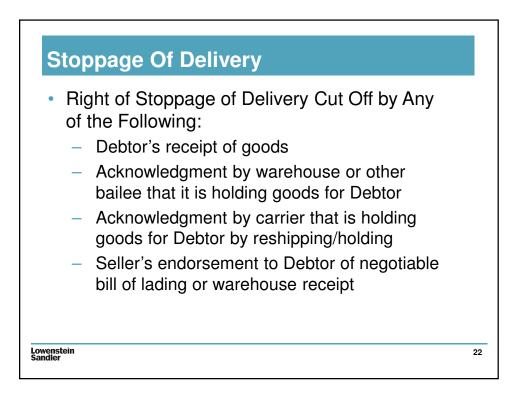












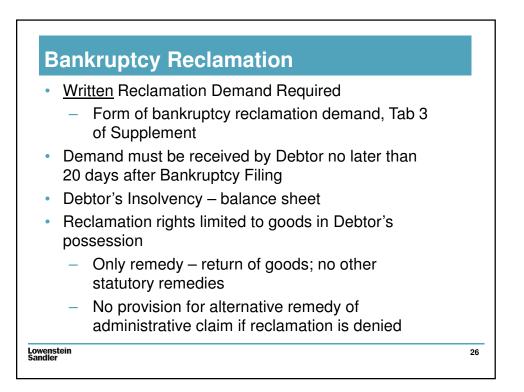




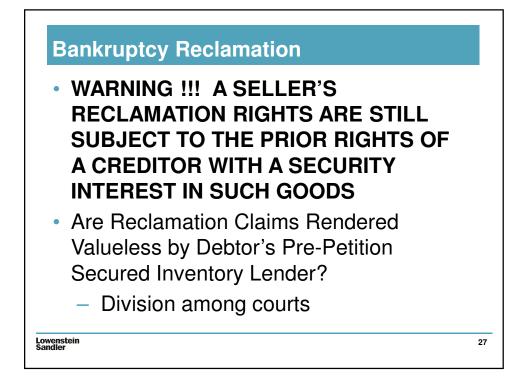


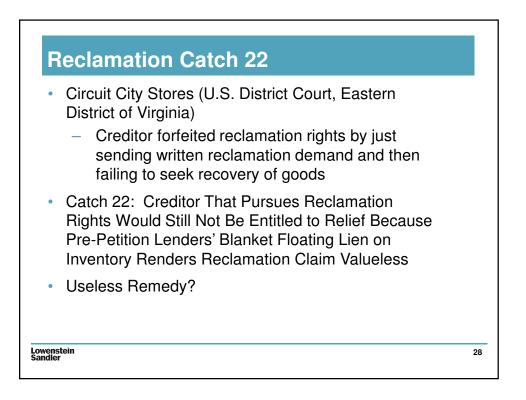
 Avoidance Powers of Trustee Subject to Rights of Seller of Goods That has Sold Goods to Debtor in Ordinary Course of Seller's Business to Reclaim Such Goods if Debtor has Received Such Goods While Insolvent, Within 45 Days Before Commencement of Bankruptcy Case

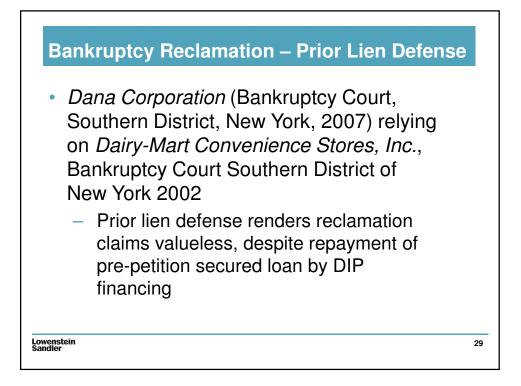
Lowenstein Sandler

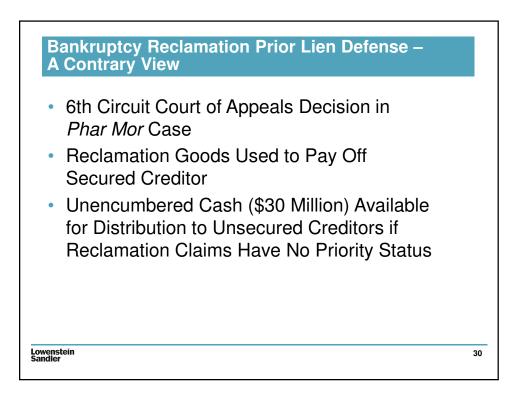


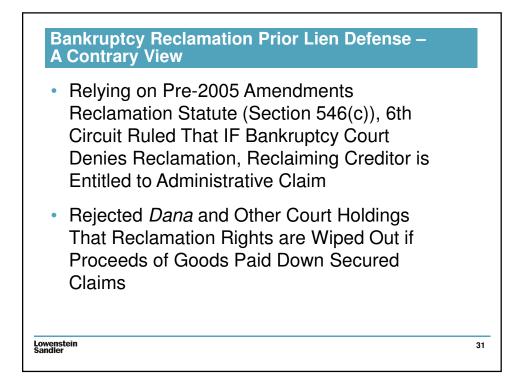
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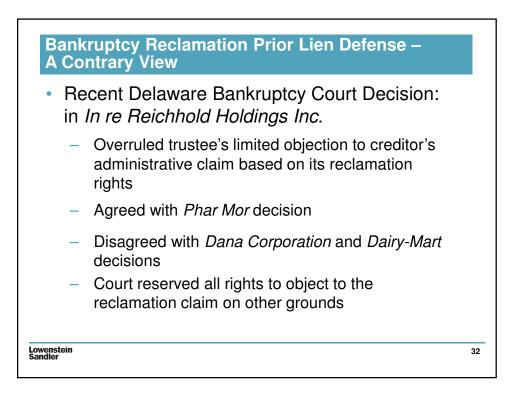


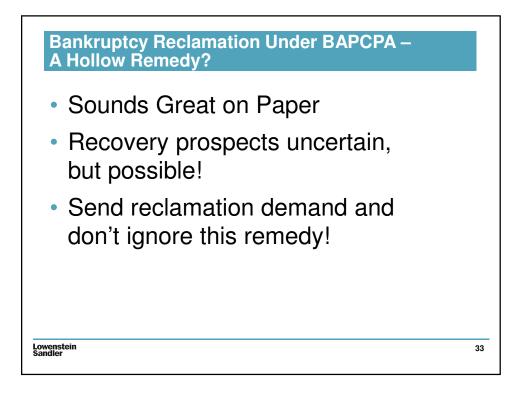


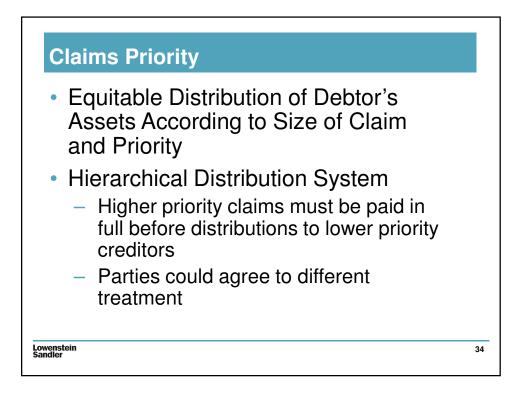


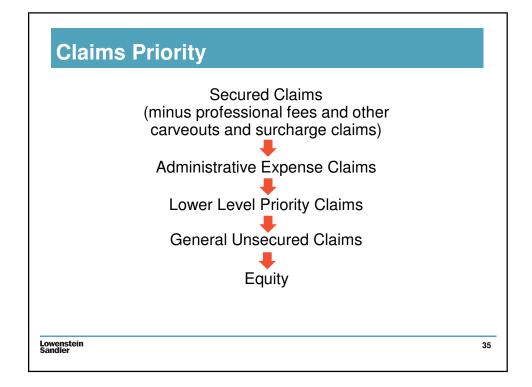


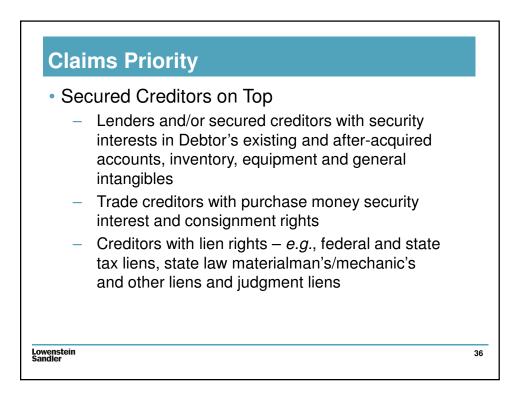


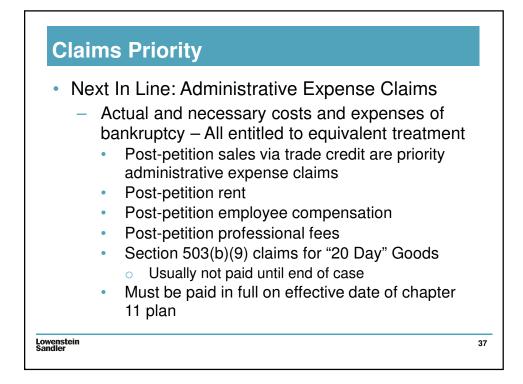


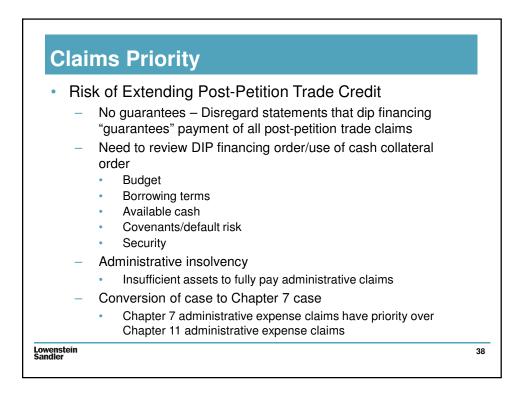


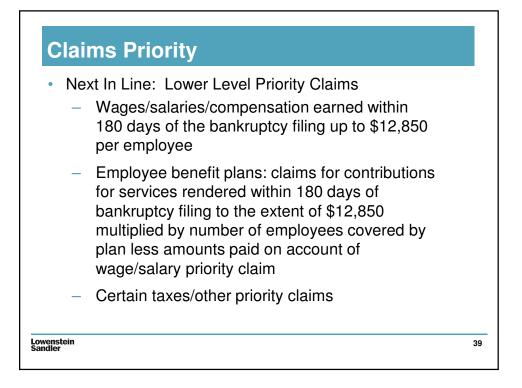


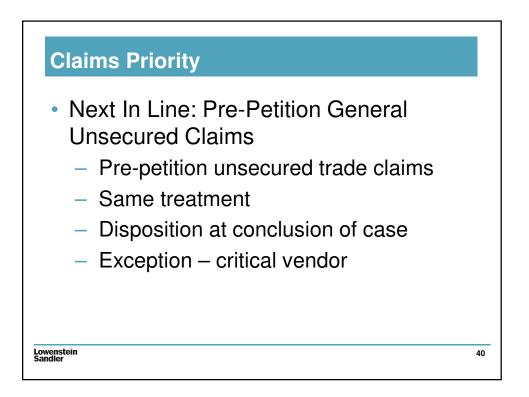


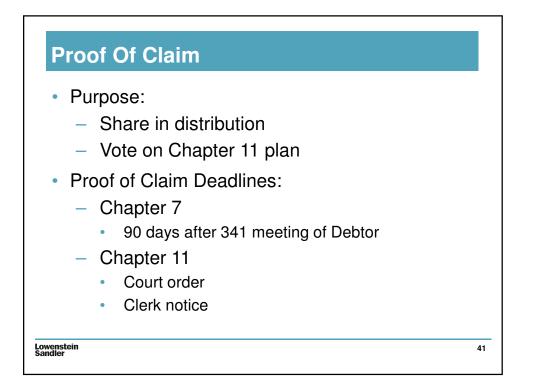


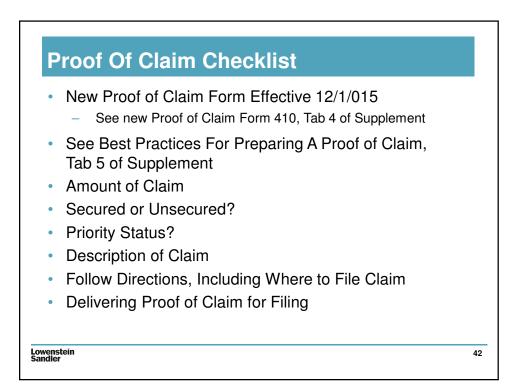


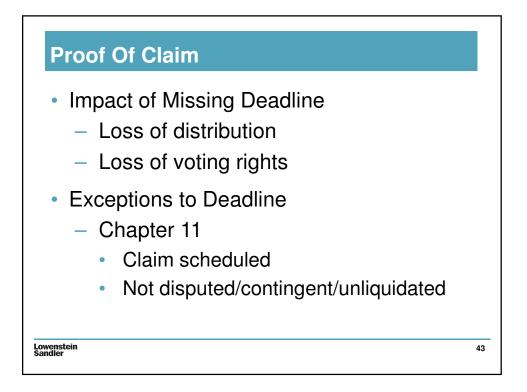


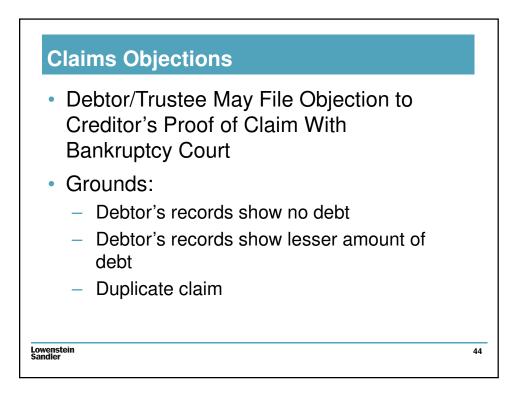


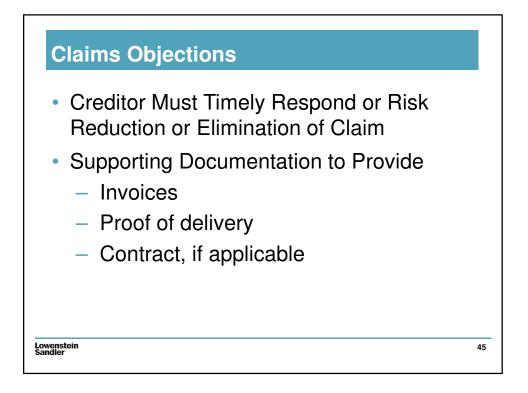


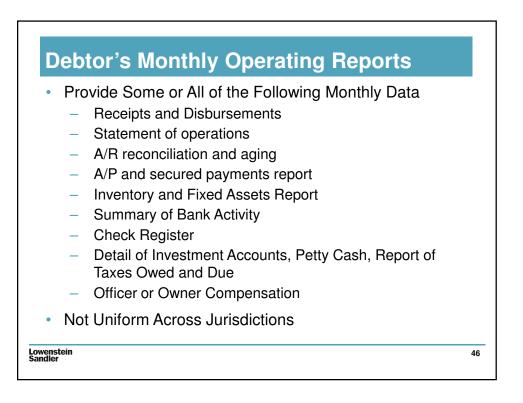


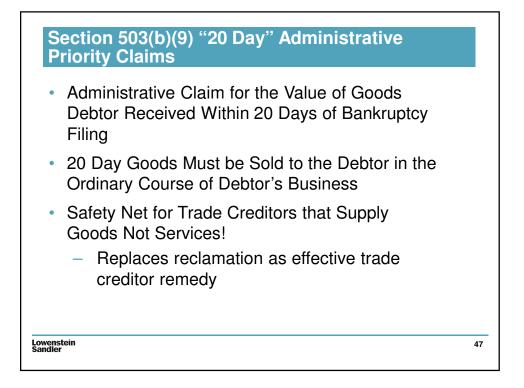


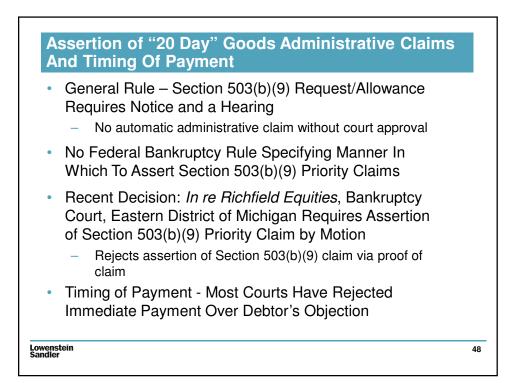


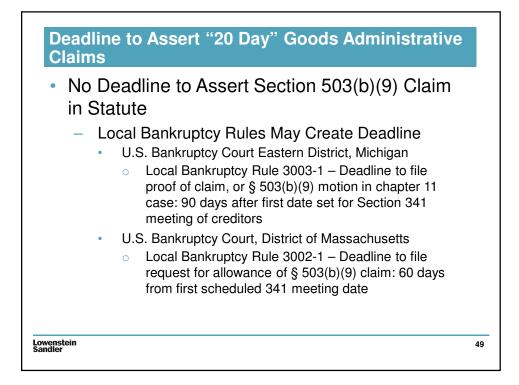


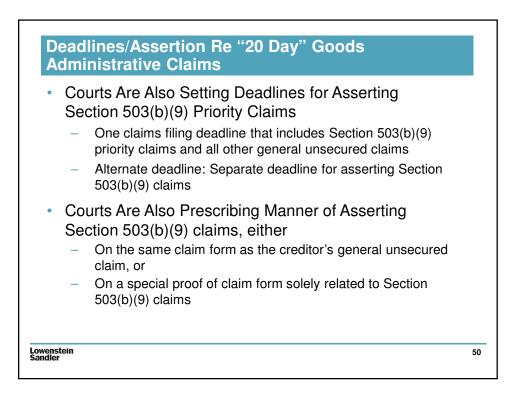


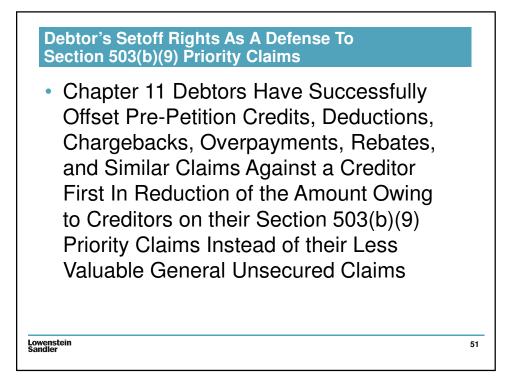


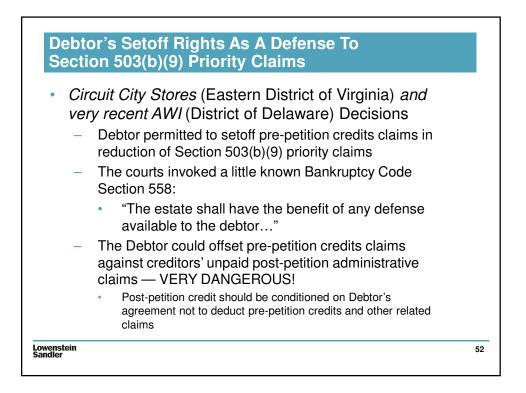


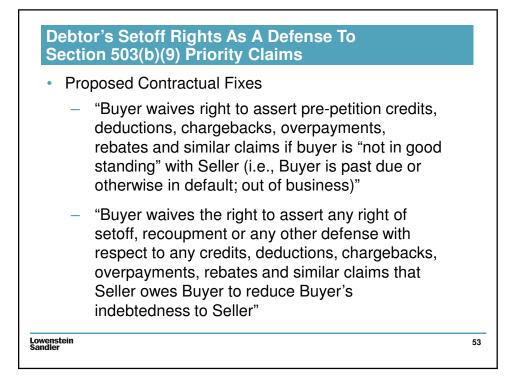


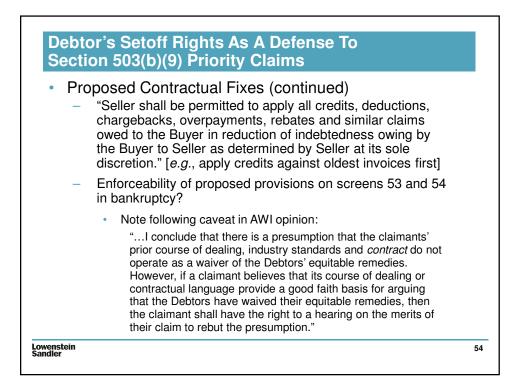


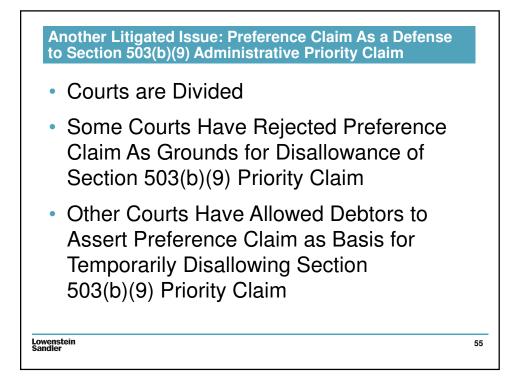


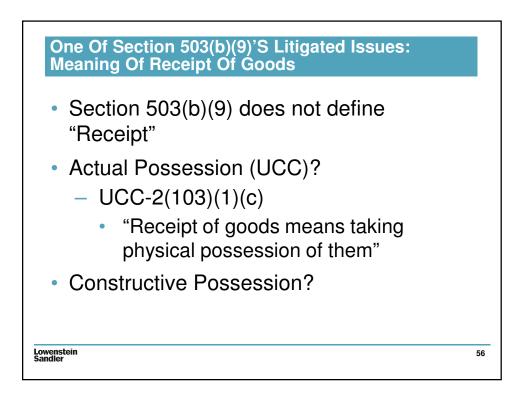


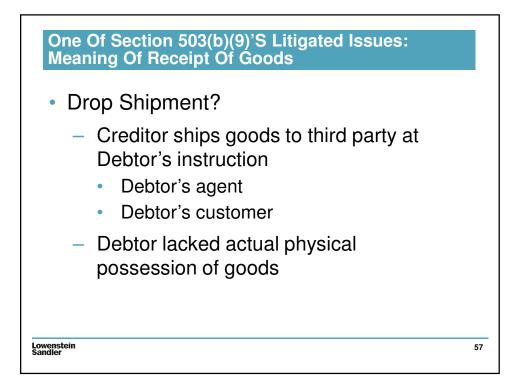


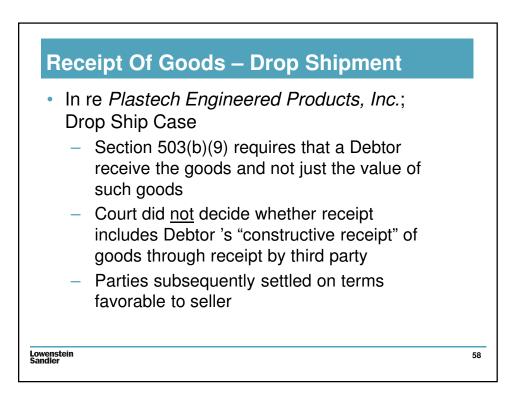


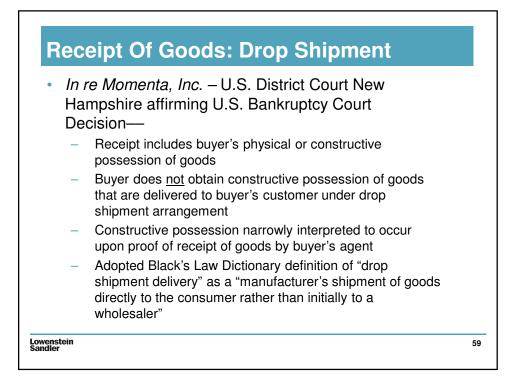








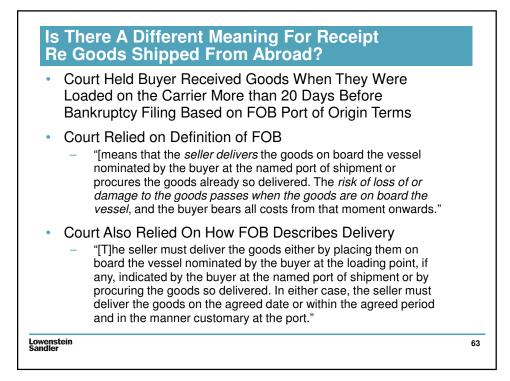


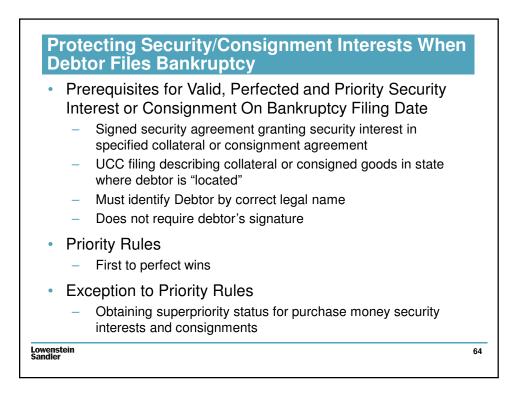


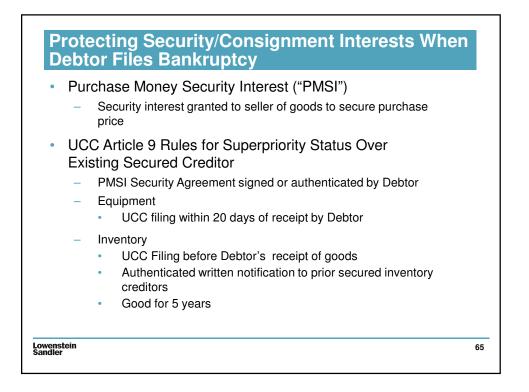


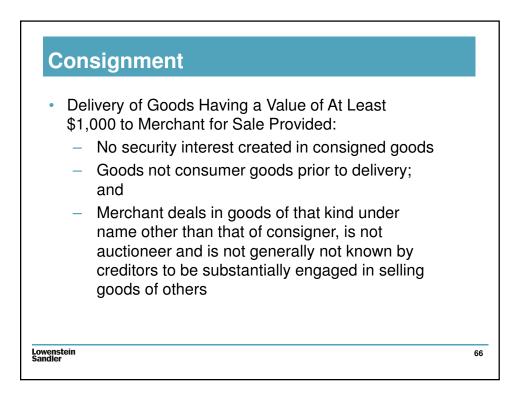


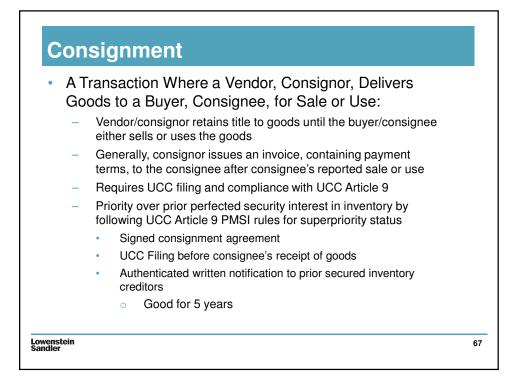


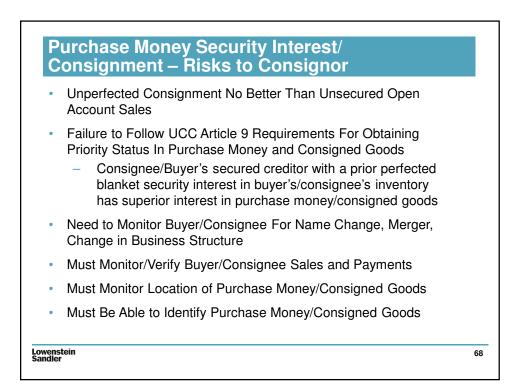


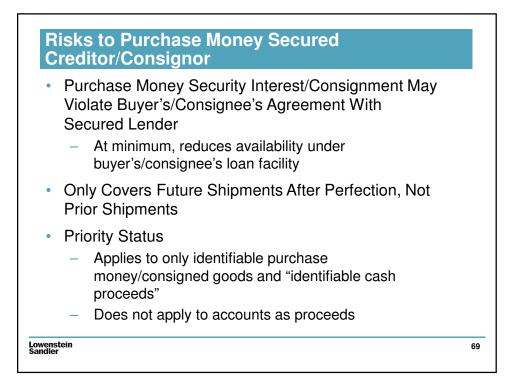


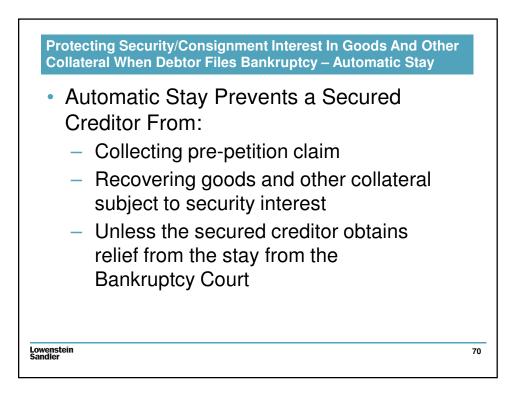


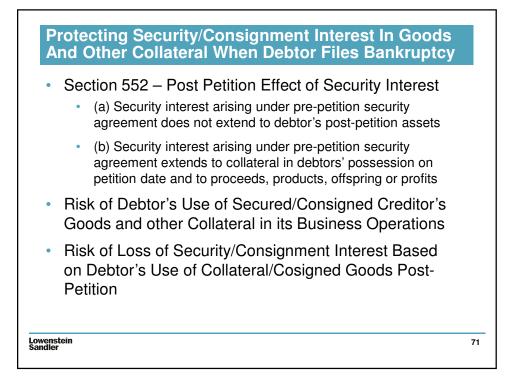


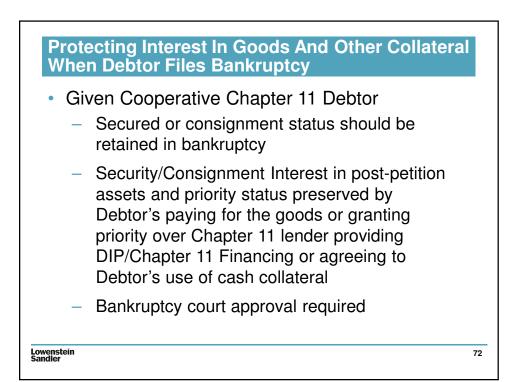


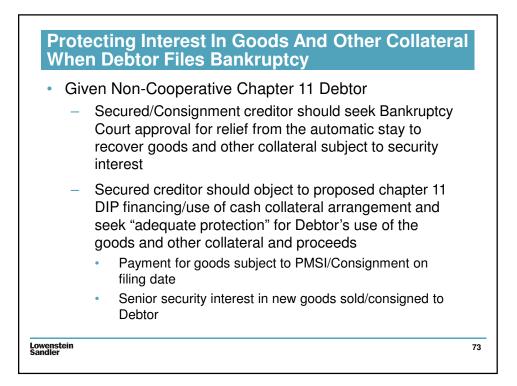




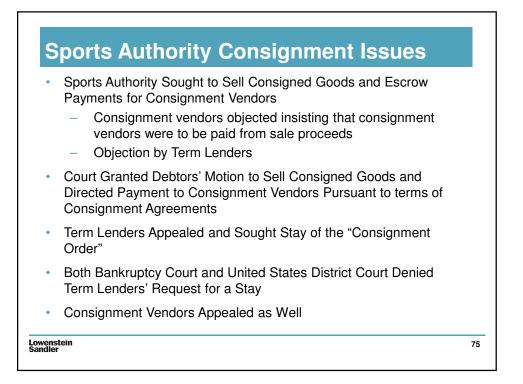


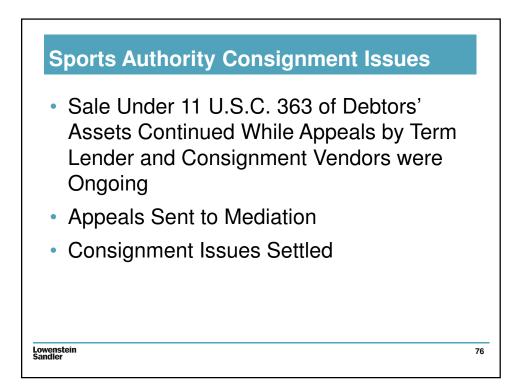


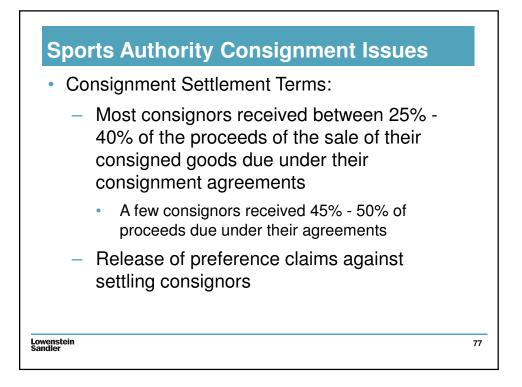


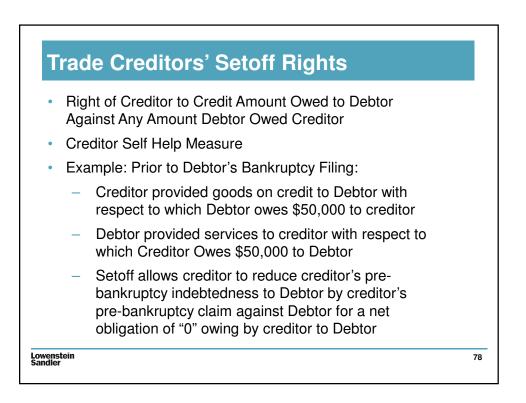


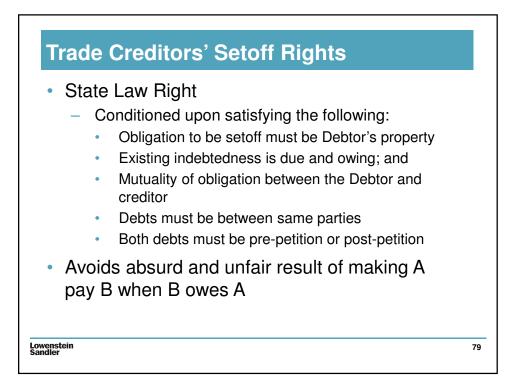


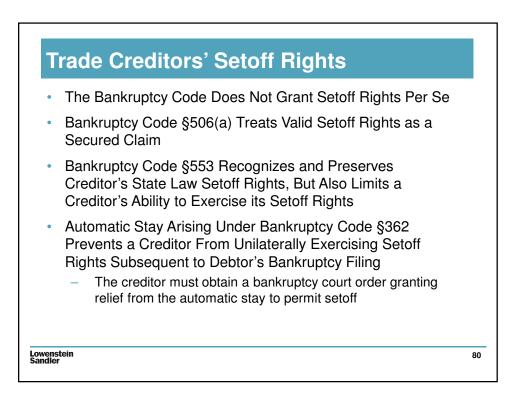


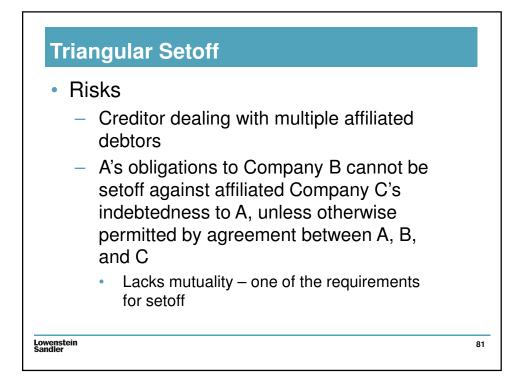


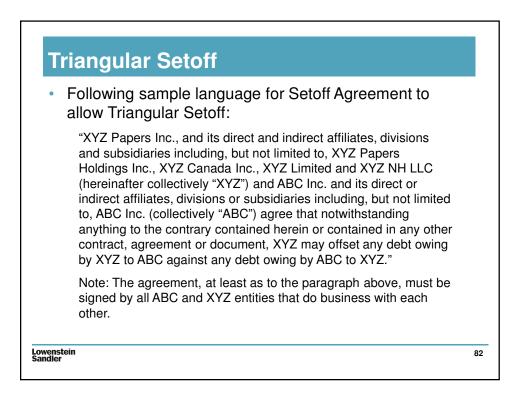


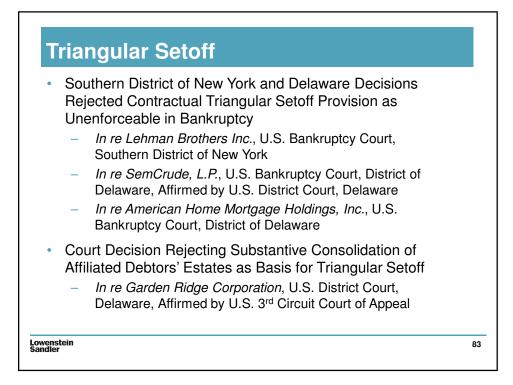


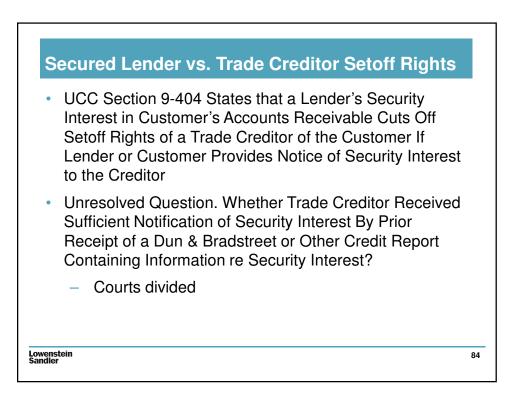


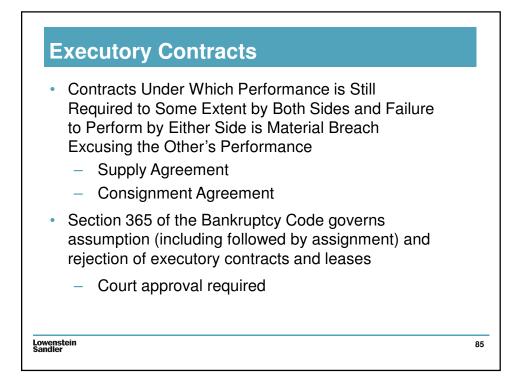


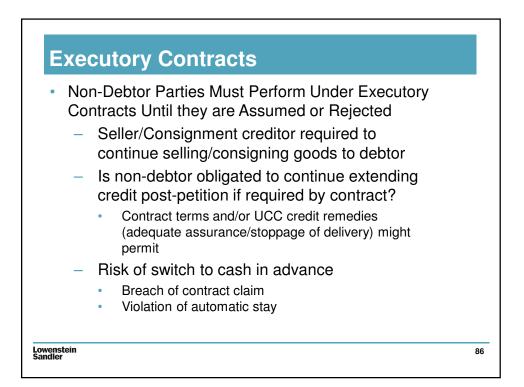


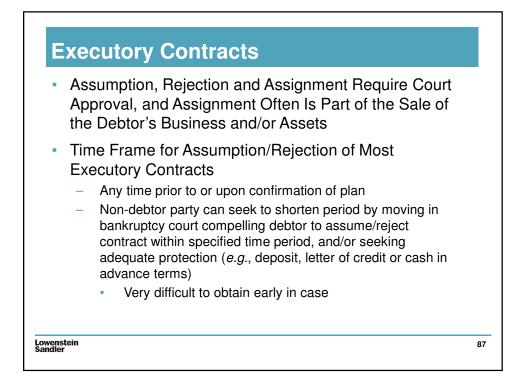


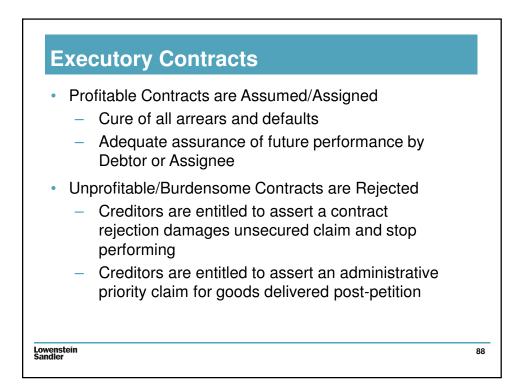


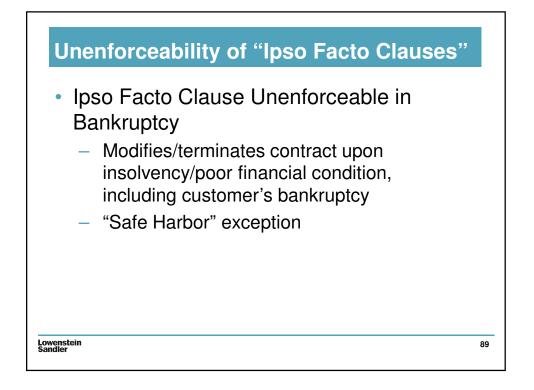


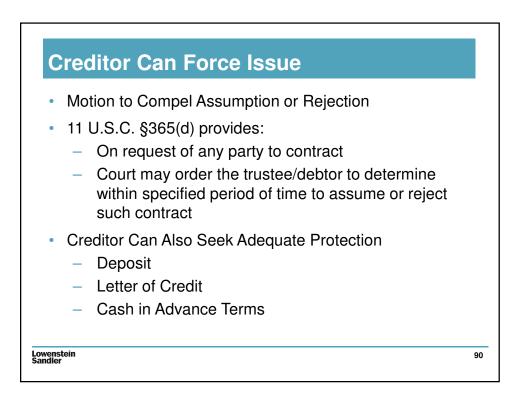


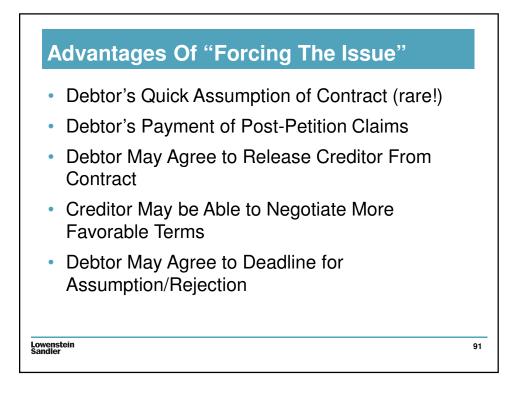


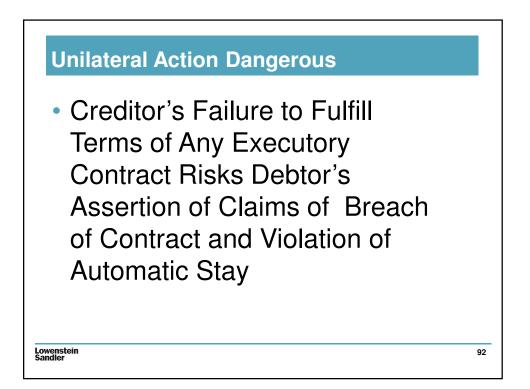


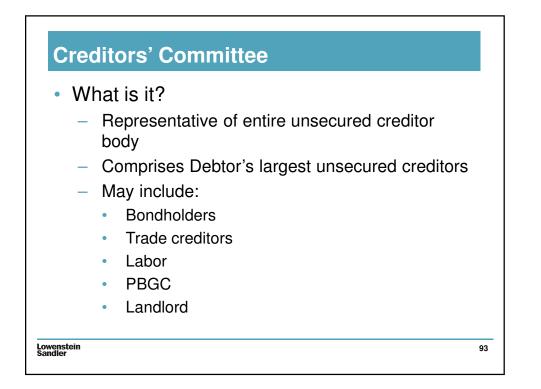


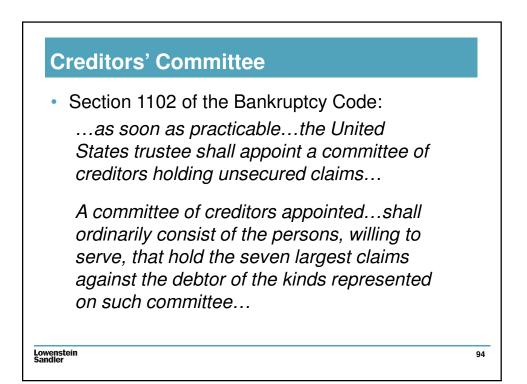


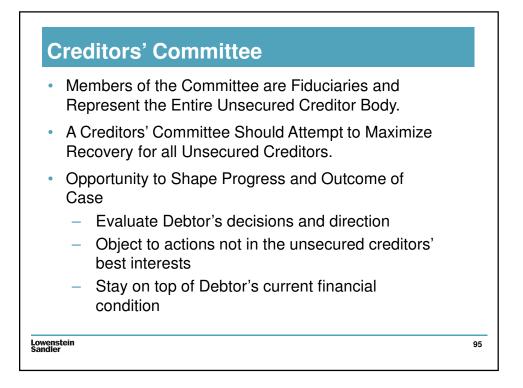


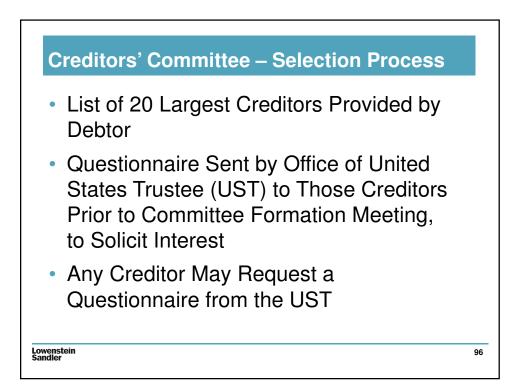


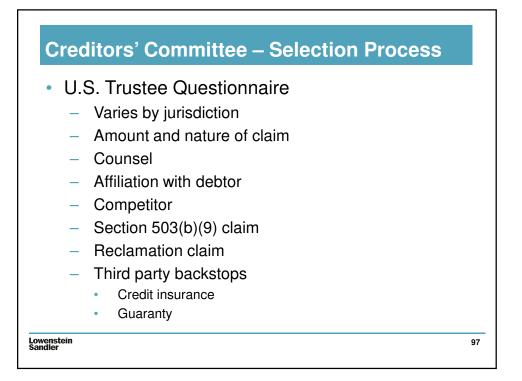


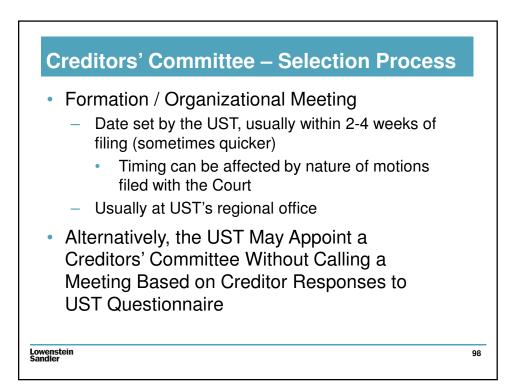


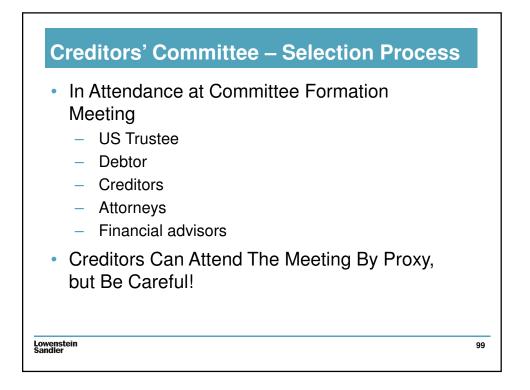


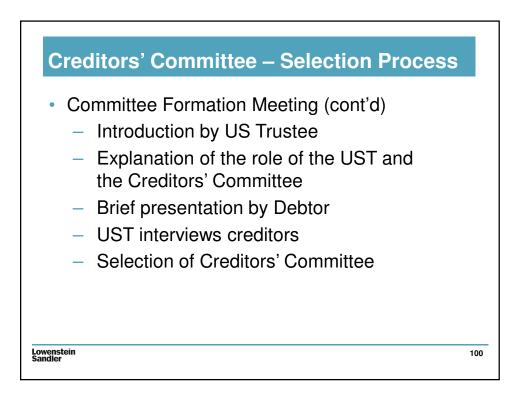


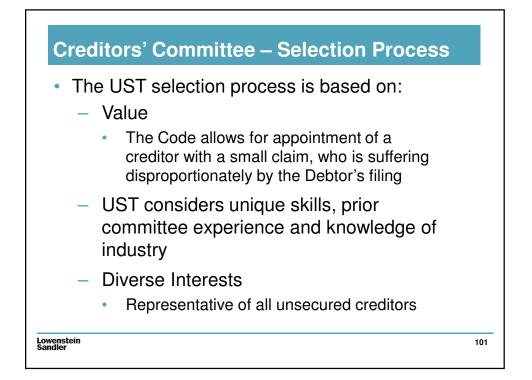


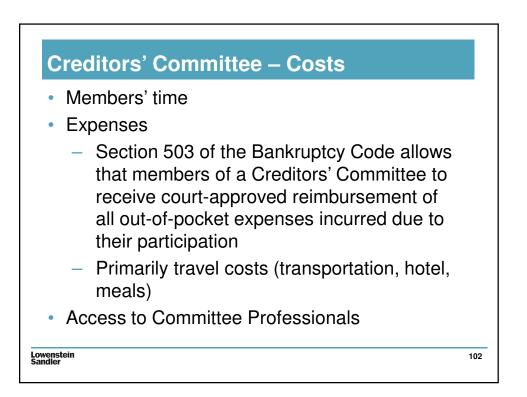


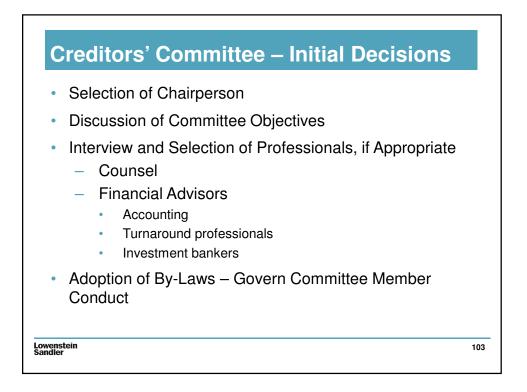


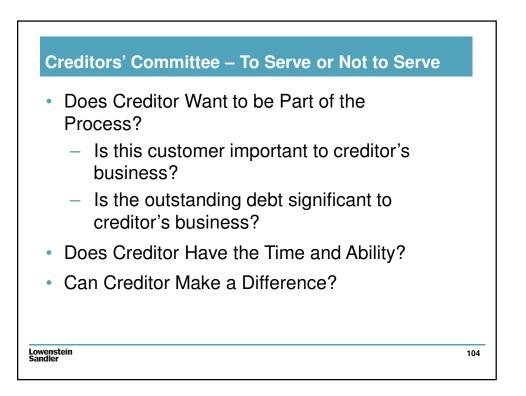


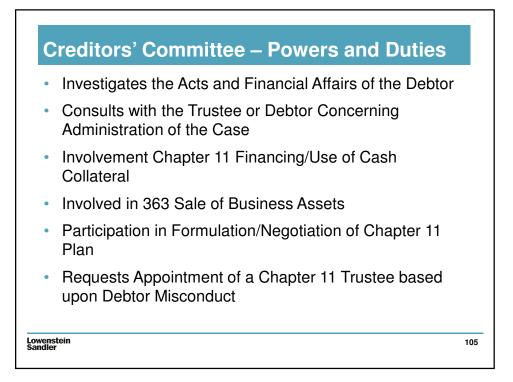


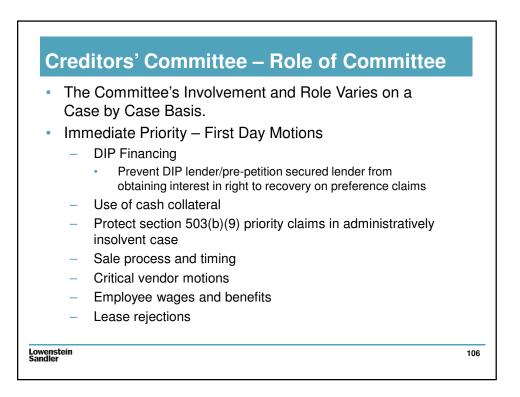






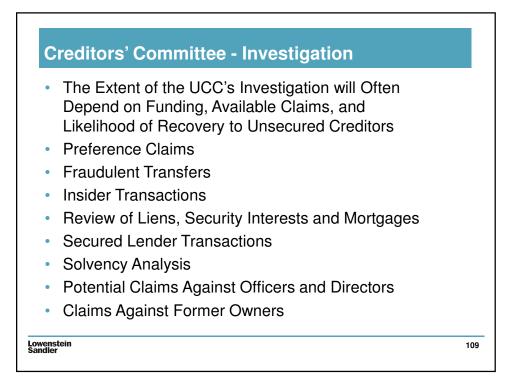


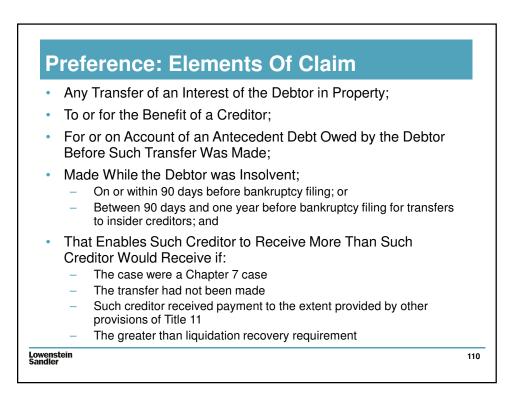


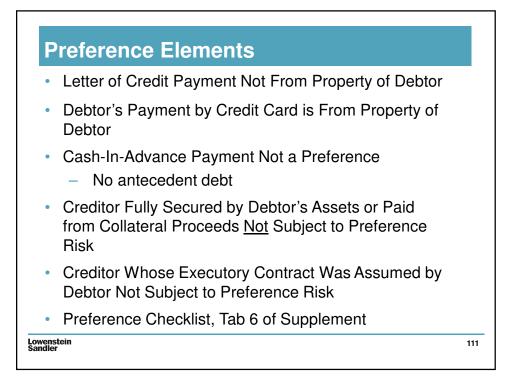


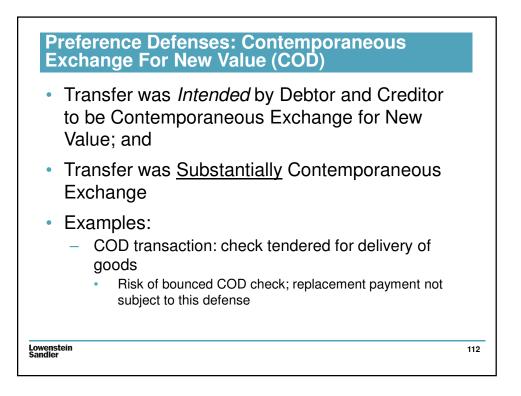


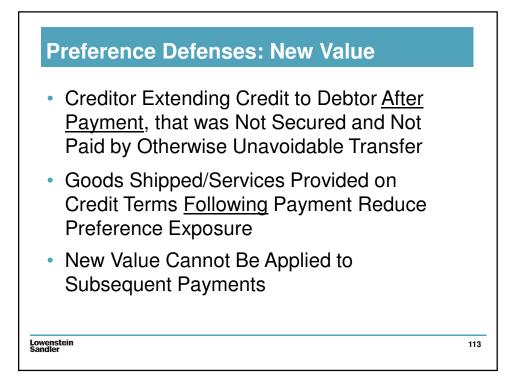


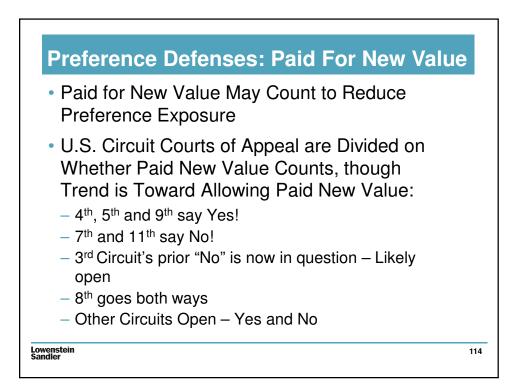


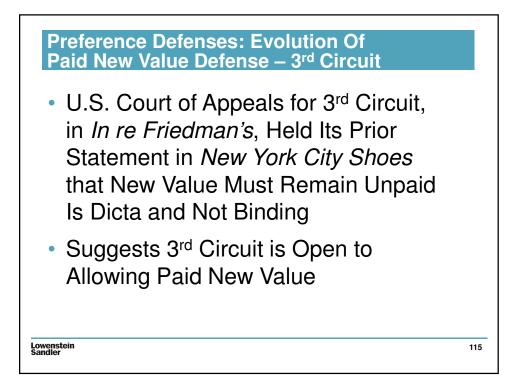


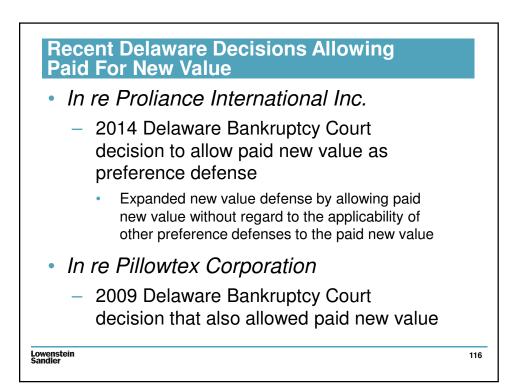


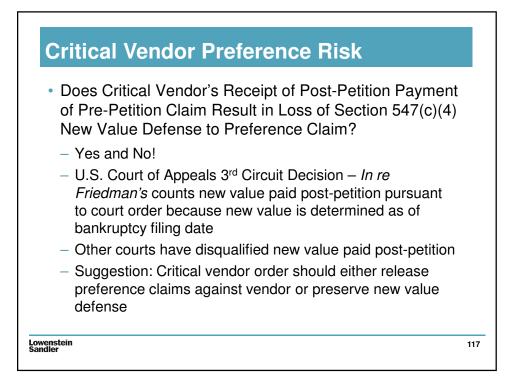


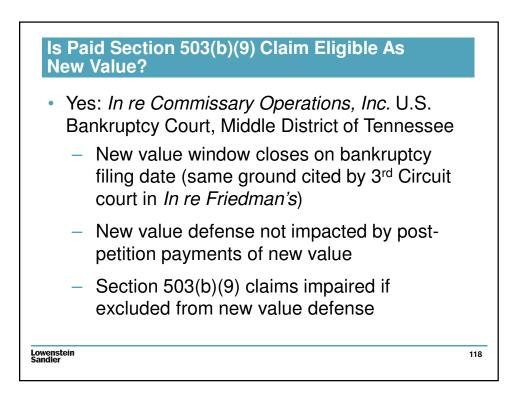


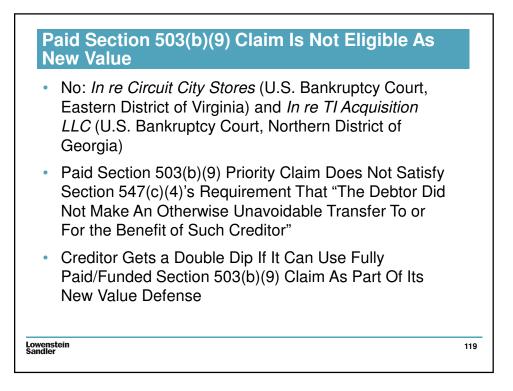


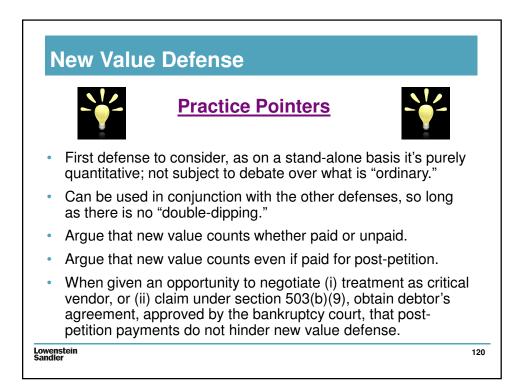


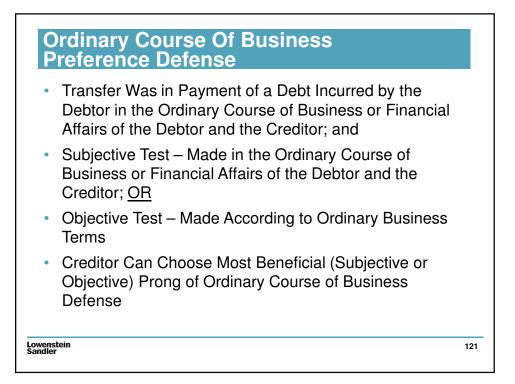


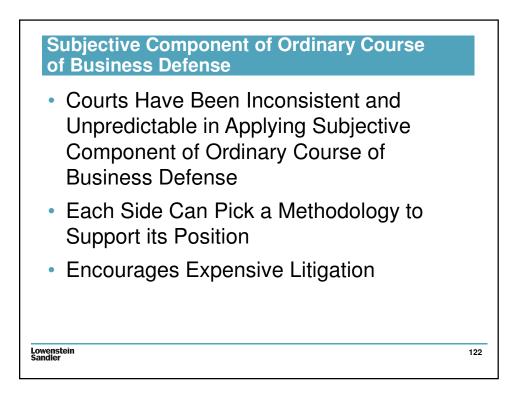


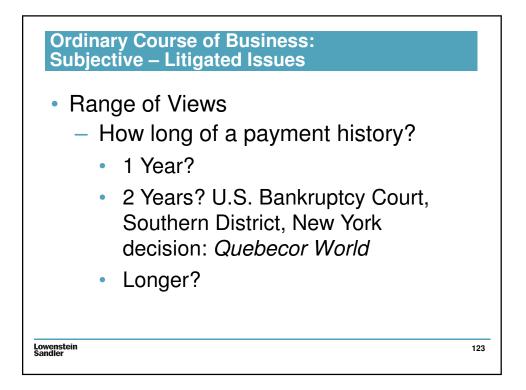


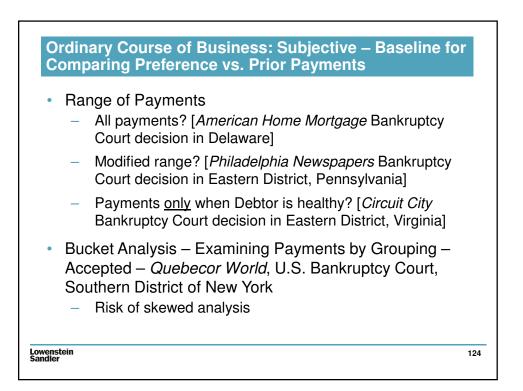


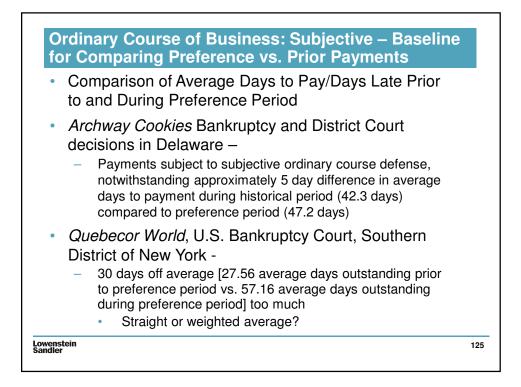


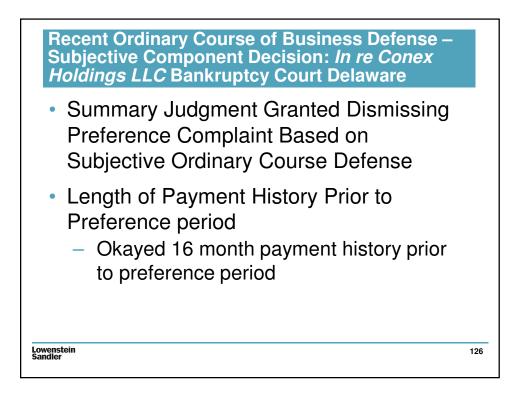


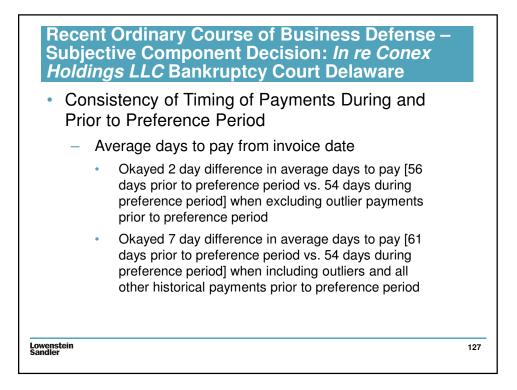


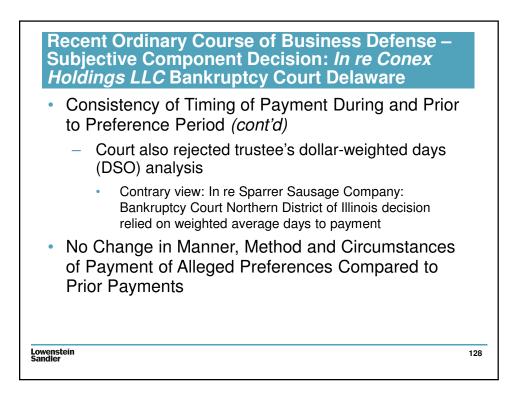












Recent Ordinary Course of Business Defense – Subjective Component Decision: *In re Conex Holdings LLC* Bankruptcy Court Delaware

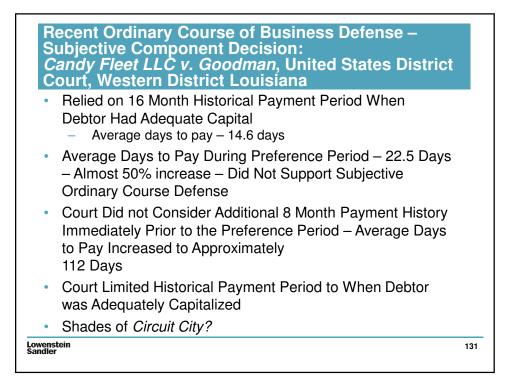
DEFENDANT'S METHODOLOGY FOR COMPARING PAYMENTS PRIOR TO AND DURING PREFERENCE PERIOD

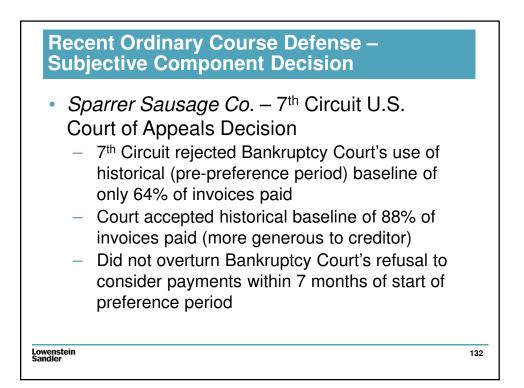
	Average Days to Pay	Average Range of Days to Pay	Median
Historical Period (actual)	61	41–95	62
Historical Period (excluding 4 outliers)	56	41–70	55
Preference Period	54	41–68	55

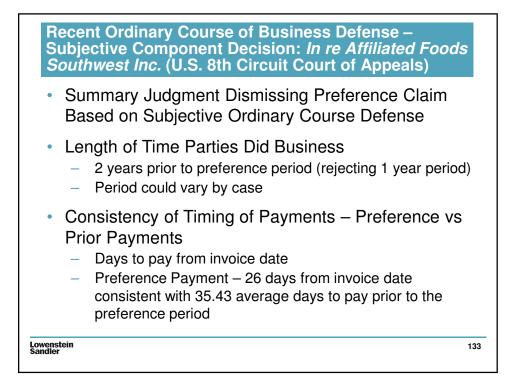
Recent Ordinary Course of Business Defense – Subjective Component Decision: *In re Conex Holdings LLC* Bankruptcy Court Delaware

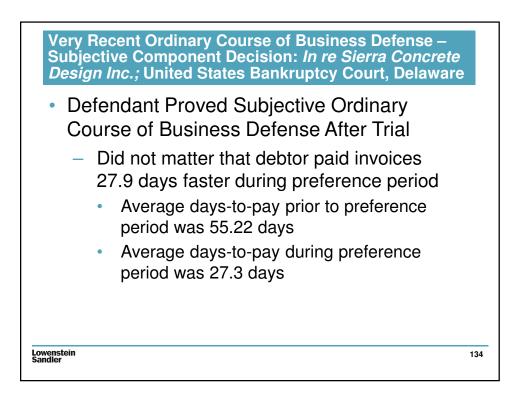
TRUSTEE'S METHODOLOGY FOR COMPARING PAYMENTS PRIOR TO AND DURING PREFERENCE PERIOD

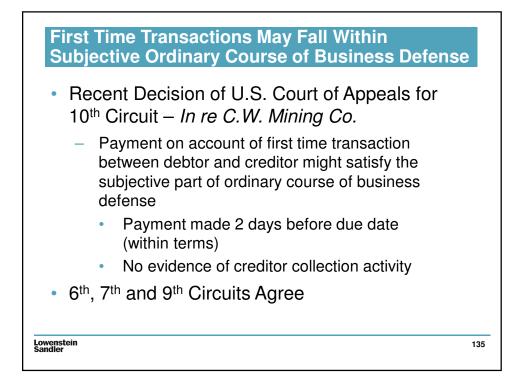
	Dollar–Weighted Days Sales Outstanding ("DSO") Analysis	Percentage of Invoices Paid Within 70 days of the Invoice Date
Historical Period (actual)	79.0	38.09%
Preference Period	60.6	100%

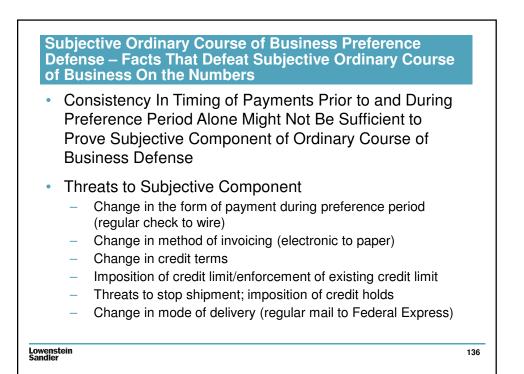


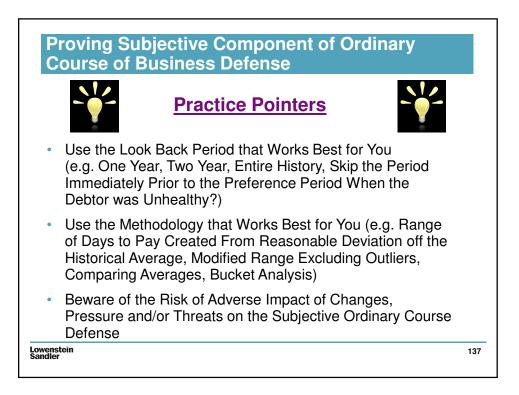


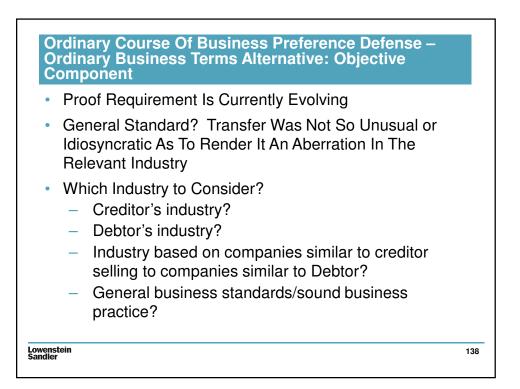


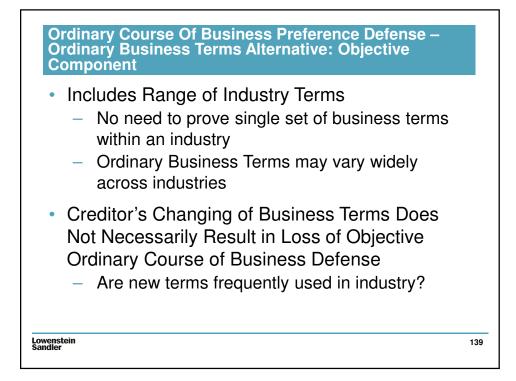


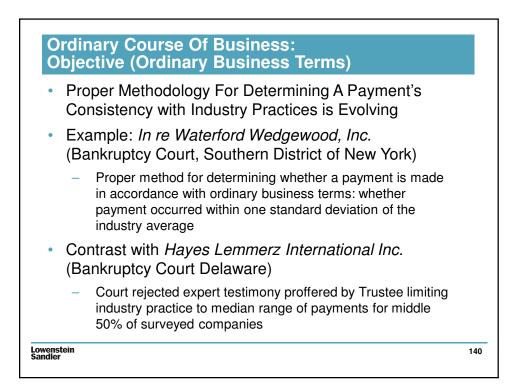


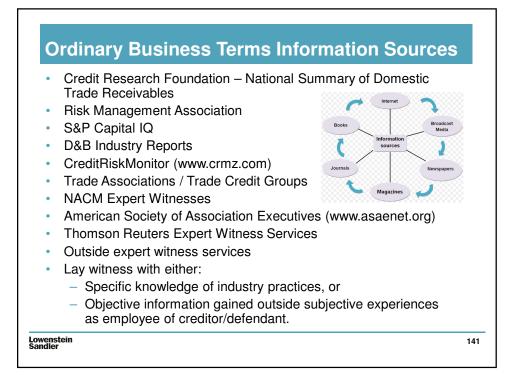


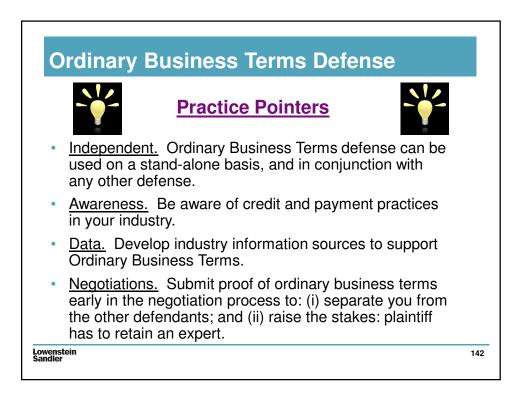


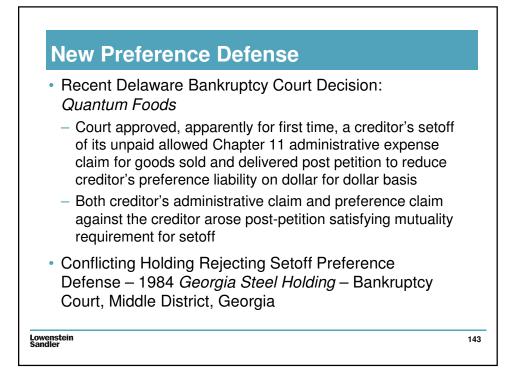


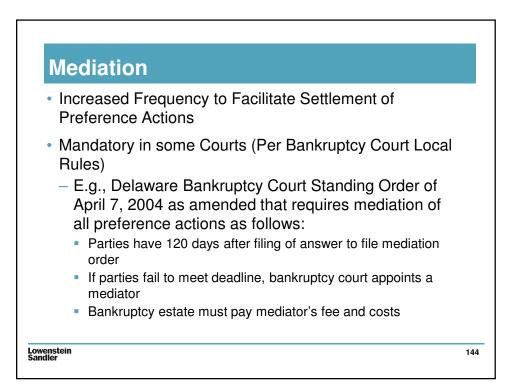


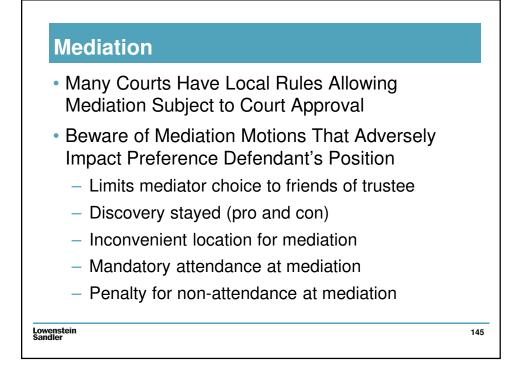














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Practice

Bruce S. Nathan, Partner in the firm's Bankruptcy, Financial Reorganization & Creditors' Rights Department, has more than 30 years' experience in the bankruptcy and insolvency field, and is a recognized national expert on trade creditor rights and the representation of trade creditors in bankruptcy and other legal matters. Bruce has represented trade and other unsecured creditors, unsecured creditors' committees, secured creditors, and other interested parties in many of the larger Chapter 11 cases that have been filed, and is currently representing the liquidating trust and previously represented the creditors' committee in the Borders Group Inc. Chapter 11 case. Bruce also negotiates and prepares letters of credit, guarantees, security, consignment, bailment, tolling, and other agreements for the credit departments of institutional clients.

Bruce was co-chair of the Avoiding Powers Committee that worked with the American Bankruptcy Institute's Commission to Study the Reform of Chapter 11 and also participated in ABI's Great Debates at their 2010 Annual Spring Meeting, arguing against repeal of the special BAPCPA protections for goods providers and commercial lessors, and was a panelist for a session sponsored by the American Bankruptcy Institute ("ABI") and co-sponsored by Georgetown University Law Center. Bruce also regularly speaks at conferences held by the National Association of Credit Management, its international affiliate, An Association of Executives in Finance, Credit and International Business ("FCIB"), Credit Research Foundation ("CRF"), and many credit groups on bankruptcy, insolvency, and creditor's rights issues; is a member of NACM's Government Affairs Committee, a regular contributor to NACM's *Business Credit*, a contributing editor of NACM's *Manual of Credit and Commercial Laws*, and co-author of *The Bankruptcy Abuse Prevention and Consumer Protection Act of 2005: An Overhaul of U.S. Bankruptcy Law*, published by NACM; and has contributed to CRF's Journal, *The Credit and Financial Management Review*.

Bruce is also a co-author of "Trade Creditor Remedies Manual: Trade Creditors' Rights under the UCC and the U.S Bankruptcy Code" published by the American Bankruptcy Institute ("ABI") at the end of 2011, has contributed to the *ABI Journal*, and is a former member of ABI's Board of Directors and former Co-Chair of ABI's Unsecured Trade Creditors Committee.

Bruce is recognized in the Bankruptcy & Creditor/Debtor Rights section of *Super Lawyers* (2012-2014) and in the 2014 *Super Lawyers Business Edition*. In March 2011, Bruce received the Top Hat Award, a prestigious annual award honoring extraordinary executives and professionals in the credit industry.

Education

- University of Pennsylvania Law School (J.D., 1980)
- Wharton School of Finance and Business (M.B.A., 1980)
- University of Rochester (B.A., 1976), Phi Beta Kappa

Affiliations

- New York State Bar Association
- American Bar Association
 - Commercial Financial Services Committee
 - o Business Bankruptcy Committee
- American Bankruptcy Institute
 - Former Member, Board of Directors
 - Former Chair, Unsecured Trade Creditor Committee
 - Regular Contributor to American Bankruptcy Institute Journal's "Last in Line" Column
 - Speaker at 2007 Annual Spring Meeting: "Fifty Ways to Leave Your Debtor: Lesser Known Remedies For Jilted Creditors"
 - Panelist at "Chapter 11 At The Crossroads: Does Reorganization Need Reform?" A Symposium on the Past, Present and Future of U.S. Corporate Restructuring," on November 16-17, 2009, sponsored by ABI and co-sponsored by Georgetown University Law Center
 - Participated in the Great Debates at ABI's Annual Spring Meeting held on April 30, 2010 on whether Congress should eliminate the special BAPCPA protections for providers of goods and lessors (arguing against repeal)
 - Task Force on Preferences
 - Chair, Task Force on Reclamations
 - Uniform Commercial Code Committee and Task Force Revised Article 9 Primer
- American Bankruptcy Institute's Commission to Study the Reform of Chapter 11
 - Co-chair, Avoiding Powers Advisory Committee
- Commercial Law League of America
- Association of Commercial Finance Attorneys
- National Association of Credit Management
 - Contributor to Business Credit National Association of Credit Management Magazine
 - National Bankruptcy and Insolvency Group
 - Lecturer, National Association of Credit Management and Affiliates and Credit Groups on Bankruptcy, UCC Article 9, Consignments, Letter of Credit law and other credit-related issues
- Member of FCIB, an Association of Executives in Finance, Credit and International Business. Presented at The 4th China International Credit and Risk Management Conference, Shenzhen, China, September 21, 2007, and FCIB Teleconference, December 13, 2007, on key provisions of People's Republic of China's 2006 Law on Enterprise Bankruptcy, similarities to and differences with the U.S. Bankruptcy Code, and upcoming implementation challenges
- Media Financial Management Association
 - o Member
 - Frequent Lecturer
 - Contributor to "The Financial Manager" on Creditors' Rights Issues
- Lecturer, Executive Enterprises Inc. the Bank Lending Institute and the Banking Law Institute on Commercial Loan Workouts & UCC Issues
- Past Contributor
 - Credit Today
 - National Credit News



Articles/Interviews Featuring Bruce S. Nathan

- Bruce S. Nathan is quoted in Business Credit, attributing the increase of prepackaged Chapter 11 cases as a response to changes in the bankruptcy code in 2005 and the recession in 2008. *Business Credit,* June 2016
- Bruce Nathan comments in NACM eNews regarding the U.S. Supreme Court's affirmance of the elimination of limits on creditors' ability to garner a spousal guarantee. *NACM eNews*, March 24, 2016
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- Bruce S. Nathan is quoted in NACM eNews, predicting that the recent rate hike and future hikes by the Federal Reserve should increase the number of bankruptcy filings. *NACM eNews*, December 17, 2015
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- Bruce S. Nathan is quoted in NACM eNews concerning the increasing number of unsuccessful retail bankruptcy reorganizations. NACM eNews, November 19, 2015
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- Bruce S. Nathan is quoted in NACM eNews concerning the potentially deleterious effects of navigating in and out of bankruptcy court too quickly. *NACM eNews*, June 25, 2015
- Bruce S. Nathan comments in NACM eNews regarding the Supreme Court's ruling that bankruptcy courts may not award attorneys' fees for work performed in defending their fee application in court. NACM eNews, June 18, 2015
- Lowenstein Sandler LLP Selected to Represent Official Committee of Unsecured Creditors of Gourmet Express March 31, 2015
- Bruce S. Nathan comments in the May 2014 Financier Worldwide Magazine on identifying early warning signs concerning a financially distressed customer and suggested steps vendors should take to mitigate their losses. *Financier Worldwide Magazine*, May 2014
- Lowenstein Sandler Retained as Unsecured Creditors' Counsel in Coldwater Creek Chapter 11 Case April 25, 2014
- Bruce S. Nathan is mentioned in Law360 in connection with his representation of the Official Committee of Unsecured Creditors of Coldwater Creek Inc. *Law360*, April 25, 2014
- Bruce S. Nathan was quoted in the National Association of Credit Management's eNews regarding claims against General Motors. *NACM's eNews*, April 24, 2014
- In NACM's eNews for December 12, 2013, Bruce Nathan comments on how the recent Supreme Court ruling regarding forum-selection clauses continues to allow opportunities for subcontractors in contract negotiations. *NACM's eNews*, December 12, 2013



- In NACM's eNews for September 19, Bruce Nathan comments on how increased environmental regulations are putting financial strain on coal mines and causing many to shut down. *NACM's eNews*, September 19, 2013
- In NACM's eNews for August 29, Bruce Nathan comments on problems in the retail industry that are of growing concern to creditors including retailers that are overleveraged, have inadequately responded to e-commerce and made poor management decisions. NACM's eNews, August 29, 2013
- In NACM's eNews for August 22, Bruce Nathan comments on how the constitutionality of the Detroit bankruptcy... NACM's eNews, August 22, 2013
- Bruce Nathan comments on reasons for the decline of commercial Chapter 11 filings over the past year and prior years in NACM eNews, August 8, 2013. NACM eNews, August 8, 2013
- In NACM's e-News for July 25, Bruce Nathan comments on the complexity of Detroit's Chapter 9 bankruptcy filing, its effect on other cities facing the same problems as Detroit and its impact on trade creditors. *NACM's e-News*, July 25, 2013
- In The Deal Pipeline, Sharon L. Levin, Jeffrey Prol and Bruce Nathan are highlighted for representing the official committee of unsecured creditors in the Handy Hardware Wholesale, Inc. bankruptcy. *The Deal Pipeline*, June 21, 2013
- Bruce Nathan comments on how an MF Global Holdings Ltd. trustee's suit against Jon Corzine and other former MF Global Holdings officials for high-risk actions leading to the company's bankruptcy may lead to an additional recovery for creditors. *NACM's* eNews, April 25, 2013
- Bruce Nathan comments in NACM's eNews for April 18, 2013 on how interest rate hikes and high debts plaguing "big box" retailers may foreshadow bankruptcies in the industry and how anticipating bankruptcy helps mitigate creditors' risks. *NACM's eNews*, April 18, 2013
- In NACM's eNews, for April 4, 2013, Bruce Nathan comments on U.S. Bankruptcy Judge Christopher Klein's ruling that Stockton, California meets the threshold for eligibility on its Chapter 9 municipal bankruptcy petition. *NACM's eNews*, April 4, 2013
- Lowenstein Retained as Creditors' Counsel in Zacky Farms Chapter 11 Case October 19, 2012
- In an article on the National Association of Credit Management web site, Bruce Nathan comments on the Alabama Supreme Court's ruling to uphold Jefferson County's right to declare municipal bankruptcy in the largest Chapter 9 filing in U.S. history. *NACM ENews*, April 26, 2012
- On NACM.org, Bruce Nathan and Scott Cargill discuss the Lehman Brothers bankruptcy case. NACM ENews, December 8, 2011
- Bruce Buechler, Bruce Nathan and Paul Kizel are highlighted for representing the Official Unsecured Creditors Committee of Borders Group Inc *The Daily Deal*, August 11, 2011
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- Bruce Nathan, Bruce Buechler and Paul Kizel are highlighted for representing the Official Committee of Unsecured Creditors of Borders Group Inc Westlaw News & Insight, March 14, 2011
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- "The Subjective Prong of the Ordinary Course of Business Preference Defense: Yet Another Approach," Bruce S. Nathan, Eric Chafetz, *Business Credit,* September/October 2013



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- "Got Setoff Rights? Think Again," Bruce S. Nathan, Scott Cargill, *Business Credit,* March 2012
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- "Paid New Value Reduces Preference Liability Yet Again!," Bruce S. Nathan, *Business Credit,* January 2012
- "Who Pays the Freight? Interplay Between Priority Claims and a Debtor's Secured Lender," Bruce D. Buechler, Bruce S. Nathan, *American Bankruptcy Institute Journal*, November 2011
- "Is There a Small Preference Venue Limit? Yes and No!," Bruce S. Nathan, *Business Credit*, November/December 2011



- "Trade Creditor Remedies Manual: Trade Creditors' Rights Under The UCC and the U.S. Bankruptcy Code," Bruce S. Nathan, Scott Cargill, American Bankruptcy Institute, 2011
- "Standby Letters of Credit and the Independent Principle," Bruce S. Nathan, *Business Credit,* September/October 2011
- "Another Ordinary Course of Business Preference Defense Double Feature," Bruce S. Nathan, *Business Credit*, July/August 2011
- "Everything You Need to Know About New Value as a Preference Defense, and More," Bruce S. Nathan, Scott Cargill, David M. Banker, *The Credit and Financial Management Review*, Second Quarter 2011
- "Joint Check Agreements: Who's on First?," Bruce S. Nathan, *Business Credit,* June 2011
- "Paid for New Value as a Preference Defense, More Good News for the Trade," Bruce S. Nathan, *Business Credit,* May 2011
- "Reclamation Catch-22: Darned If You Do, Darned If You Don't," Bruce S. Nathan, David M. Banker, *Business Credit,* May 2011
- "Yet Another Favorable Court Decision Upholding the Ordinary Course of Business Preference Defense," Bruce S. Nathan, *Business Credit*, April 2011
- "Counting Section 503(b)(9) Priority Claims as Part of a Creditor's New Value Defense to a Preference Claim: Can You Have Your Cake and Eat It Too?," Bruce S. Nathan, Business Credit, March 2011
- "Electricity as Goods Entitled to Section 503(B)(9) Priority Status: A Boom for Utilities," Bruce S. Nathan, *Business Credit*, February 2011
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- "The Contract Assumption Defense to Preference Claims: Alive and Thriving," Bruce S. Nathan, *Business Credit,* November/December 2010
- "Proving the Subjective Component of the Ordinary-Course-of-Business Defense," Bruce S. Nathan, Scott Cargill, *American Bankruptcy Institute Journal,* November 2010
- "A Preference Ordinary Course of Business Defense Double Feature," Bruce S. Nathan, *Business Credit*, September/October 2010
- "Do Fully Funded Section 503(b)(9) Priority Claims Count as Additional New Value to Reduce Preference Liability? A Contrary View!," Bruce S. Nathan, *Business Credit,* July/August 2010
- "Section 503(b)(9) Priority Claim Developments: The Beat Goes On!," Bruce S. Nathan, Business Credit, June 1, 2010
- "Vendors Beware: The Risk of a Debtor's Unauthorized Post-petition Payments For Post-petition Goods or Services," Bruce S. Nathan, *Business Credit*, May 2010
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