

#### Delegating in a New Economy

"Inspiring Executive Excellence Beyond the Pace of Change"







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## Syntesis Global LLC

- Specialized Management Consulting firm
- ➤ Global expertise working with top Fortune 50/100/500 organizations within the public and private sectors
- World-Class Executive Coaching, Leadership Development,
   M/A Integration, Performance Management, Career
   Transition, Personal Branding
- Industries served: Aerospace, Energy, Technology, Utilities,
   R&D, Pharma/BioTech, Manufacturing, Financial, Healthcare
- Seasoned consultants with international expertise
- > Hundreds of participants served annually





### Webinar Outcomes



- 1. Delegation Definition
- 2. Why Delegate
- 3. Effective Delegating Practices
- 4. Knowing Your Audience
- 5. Successful Delegation



## Assumptions

People are creative and eager to learn new & empowering things

People want to make a difference and feel a sense of accomplishment

Connections and a "Sense of Purpose" make People "Feel Good" about themselves

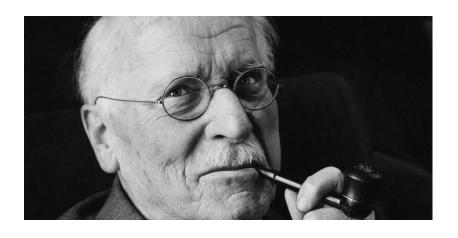




# Thought for the day...

"The meeting of two personalities is like the contact of two chemical substances: if there is any reaction, both are transformed."

— C.G. Jung





#### "Think Around the Corner"

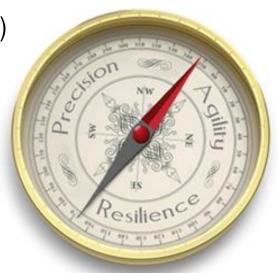






## A New Normal – A New Economy

- The Paradigm of Global Business & Competition has Changed
- Innovation & Leadership Communication is Vital to Success
- Power of Strategic Vision is Key
- Global Logistics & Supply/Chain (Off-Shoring)
- Credit Distress & Uncertainty
- Quantum Technological Advances (A.I./Robotics/Crypto)
- Unleashing the Power of People
- Foreign Exchange / Cash Optimization
- Strategic Alliances
- Threat of Tariff Wars
- The Pace of Change





# Principles of "Conscious Leadership"

#### **PRECISION**

Thought Leadership

Self-Awareness

**Change Optimization** 

**Cultural Best Practices** 

Int'l Growth Objectives

Leadership Vision

Trust – Positive Intent

Your Business Story

"Being on Purpose"™

#### **AGILITY**

People Leadership

**Build & Sustain Teams** 

Quality & Service Imperative

Nuance "Buy-In"

Interpersonal Relationships

Diversity

Technology/Innovation

**Positive Adaptability** 

Your Brand: Networking

#### **RESILIENCE**

**Results Leadership** 

#### **Business Drivers**

Financial Controls & Reporting

Accountability (Metrics)

Closing the Gaps (Ambiguity)

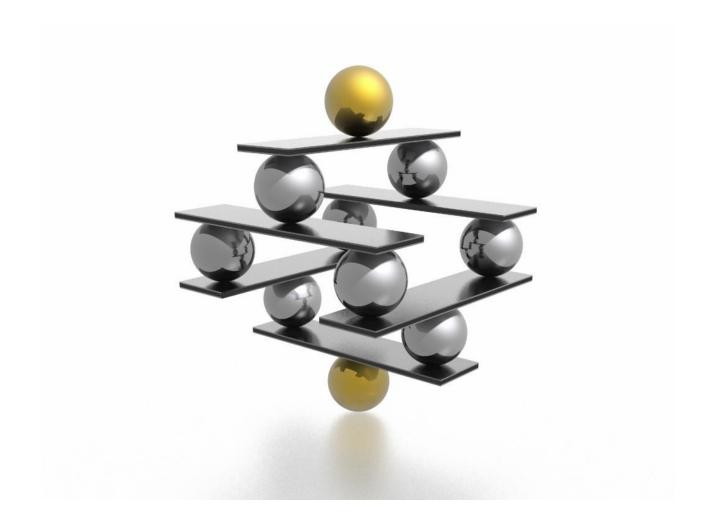
Follow-up

Process Integrity

**Re-Calibration** 



# Delegating





### Definition

#### What is Delegation?

**Delegation** is the assignment of responsibility to another person for the purpose of carrying out specific job-related activities. Delegation is a shift of decision-making authority from one organizational level to another.



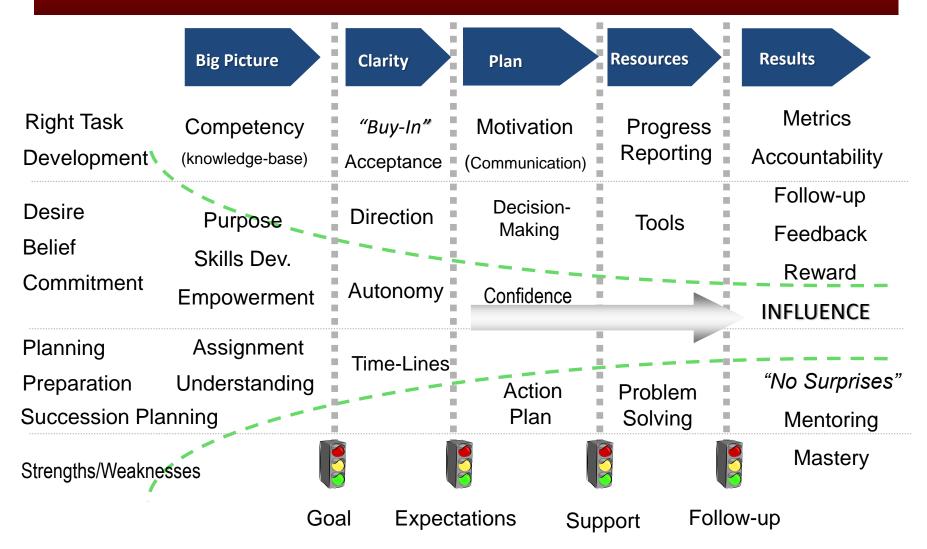
# Obstacles to Effective Delegating

#### 10 Behaviors that interfere with effective decision making:

- 1. Lack of confidence
- 2. Inability to understand business goals/others' needs
- 3. Communication: Closing the "Misunderstandings Gap"
- 4. Failing to create "Buy-In"
- 5. Inability to identify candidate
- 6. Exposure/Vulnerability
- 7. Indecision
- 8. Appreciation of diversity in thinking
- 9. Metrics
- 10. Accountability



# Delegating: Best Practices





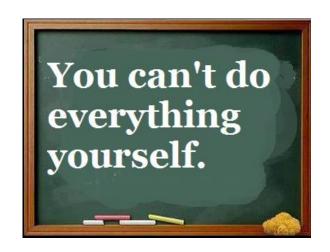
### C.A.P.T.U.R.E. the Excellence

"Big Picture" **CLARITY** Outcome Who, What, Communication Model **AUDIENCE** When, Where, Why & How? "Why?" **PURPOSE** Intrinsic Motivation TIME **Metrics UNDERSTANDING** Accountability **Build Trust RESPECT EMPOWERMENT** Mastery



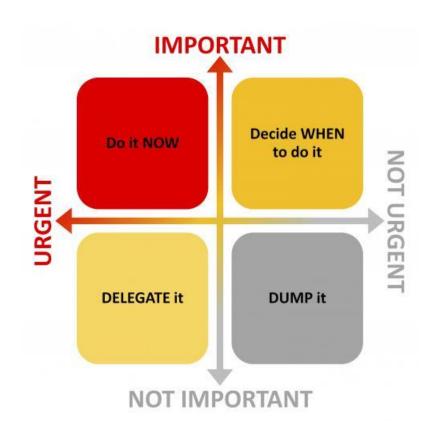
# **Delegating Tips**

- 1. Take time to think through the job
- 2. Delegate entire roles
- 3. What to Delegate? Delegate tracking and administrative tasks
- 4. Challenge, stretch and
- 5. Verify the person's competence
- 6. Verify the person's commitment
- 7. Check people's availability
- 8. Hand over the entire task
- 9. Use Pareto's
- 10. Engage a project administrator
- 11. Provide support and direction
- 12. Final thought





### When to Delegate





#### **Communication Sources**

"Audience"

Body

Voice

Words

- Gestures: How you look when saying it
- Eye contact, expressions, proximity
- 55% of the message (nonverbal cues)
- Tone: The way you say it
- Volume, pitch, speed
- 38% of the message
- Word choice
- What you say; phrasing, filler words
- 7% of the message



### Conscious Leadership Roadmap



Credibility

Integrity: (Trust, Quality & Respect)

Positive Momentum

Authenticity (Conditionality)

Vision: Clear Communication

Clarity of Direction (Learning)

Decision-Making (PPA)

Performance Expectations

"Pride of Ownership"

Delegating (Follow-Through)

Planning: Goals & Objectives > Results

Managing People: Perspective / Discipline

Cultural Identity (Internal Brand)

Strategic Growth / Costs / Reliability

Internal Advocacy

**Value Proposition** 

**Growth Strategy** 

The Difference We Make







#### Conclusion

- Know your audience
- Communicate to Understand
- Build credibility & trust
- Remember:
  - Alignment: Vision, Mission, Values & Goals
  - > Commitment to Excellence
  - Clarity of Intent
  - "Big Picture"



# A Different Level of Thinking

"It's not about doing different things...

It's about doing things differently."

- Rick J. Hernandez



## 2018 Leadership Webinar Series

- ➤ March 22 The Link Between Emotional Intelligence and Success
- ➤ April 26<sup>th</sup> C.A.P.T.U.R.E. Communication Effectiveness
- May 24<sup>th</sup> Workplace Diversity—Valuing the Individual
- ➤ June 28 Creating a Culture Based In High-Trust
- ➤ July 26<sup>th</sup> Networking & Relationship Building
- ➤ August 23<sup>rd</sup> Delegating in a New Economy
- ➤ September 27<sup>th</sup> Conducting Difficult Conversations
- ➤ October 25<sup>th</sup> Your Personal Brand
- ➤ November 29<sup>th</sup> Tier Networking: Call-Send-Call







# "Winning Together"

"Conscious Leadership"™ Power of Vision:

Precision (Influence)

Performance:

Agility (Positive Adaptability) Sustainability:

Resilience (Milestones & Metrics)

Alignment







### Thank You!

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