

## **Strategic Contracts**

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Custom Hotel Contract	INNOV8 Designs Your Custom Contract (Ready For Signature)	Clauses are pre- approved by large hotel chains		Performance Clauses Based on Profit, Not Revenue	
	Eliminate or Reduce Hotel Fees or Surcharges	Cost Savings & Risk Mitigation Report per contracted meeting		Dispute Resolution / Hotel Audit / Track Credits	
	INNOV8	tegrity / Placement sclosure	Reductio	ct Risk on / Cost nment	



# Revenue Management

Understanding Your Value



### Food & Beverage

#### ► F&B Discounts

- Know what the competing hotels (in the same area) are charging for F&B -what are their menu prices? Some hotels mark up their F&B more than others...
- Negotiate a max F&B escalator increase
- Negotiate max service charge increases.
- Hotels to serve 3% 5% over guarantees
- Sliding scale discounts.

### Hotel Fees & Surcharges

Be sure to address ALL possible Hotel Fees & Surcharges!

- ➢ Gratuities for Maid & Bellman
- Porterage
- Resort or Destination Fees (in hotels that are not "resorts")
- Meeting Room Rental
- > Mandatory Early Departure Fees
- Special Meeting Room Set-up Fees
- Meeting Room Set-up Fees
- > Making hotel reservations via phone call
- Use of Meeting Room Electricity
- Hotel Audit Fee
- Fee to Phone In A Reservation
- Payment fees (i.e. credit cards)
- Early check-in fees
- Service Fees
- Gratuities
- Fees have been increasing

### Service Level Guarantee

#### Hotel Appropriately Staffed

- Need more staff to ensure new safety and cleanliness protocols, as well as F&B dietary needs
- Customer service (poor service due to labor shortages)
- Outlets Fully Operational
  - > Experience is compromised due to reduced hours at outlets
- Maintenance of Product
  - What is the process when something is broken or not cleaned properly?

Supply chain issues, labor shortages and crop growing challenges, oh my!



### Attrition

#### **Attrition Savings**

- Base attrition damages on the Hotel's Lost Profit NOT Revenue
- Show your formulas in the contract!
- Attrition rebook & resell
- No attrition must be listed in the agreement or you will owe 100%.

#### Publish Rate Savings

- Hotel may not promote or publish a lower rate
- If Hotel publishes a Lower Rate the rate will be removed or honored for your Group
- Does not include special promotional rates
- Group to receive credit for rooms booked around the block

Rate Integrity

#### EARLY DEPARTURE



### **Meeting Planners**

No early departure fees Group to receive credit for any early departure fees that are collected In the event of emergency, Hotel to waive fee Review on a case-by-case basis



Early departure fees up to \$175.00 Hotel will not credit fees towards attrition (if any) Will not define an "emergency"

### **Function Space**

Meeting

Planners

Hotels

Hotel will use best efforts in meeting space to effectively social distance group set-ups.

Hotel to provide additional space to Group (at no charge), per CDC guidelines.

Hotel will not move or change meeting space without prior <u>written</u> approval from Group.

Hotel to ensure that the Group is free from loud noise or distractions

Hotel to provide electronic signs outside of each meeting room at no charge

Hotel to provide tables and chairs at no charge.

Confirm start and end times (24-hour hold) include time for set-up and teardown

Hotel may change space and then notify Group.
Hotel to provide a limited number of tables and chairs per contracted group size.
Fees for special set-ups

### Relocation

#### **Meeting Planners**

- Group to receive credit for any rooms that are relocated
- Hotel to provide a room for each night that the guest is relocated at a comparable Hotel within 5 miles.
- Hotel will not walk any VIP guests
- Hotel will notify Meeting Planner prior to guest relocation
- Hotel to provide a Group reception complimentary, upon return back to Hotel.

#### Hotels

- Hotel may relocate Group at any time
- Hotel does not need to notify group
- Hotel does not need to provide Group credit for rooms that are relocated

#### **Meeting Planners**

#### Mutual cancellation!

- What will happen in the event that the Hotel cancels?
- Sliding scale cancellation (stretch dates)
- No cancellation damages if cancelled at one year out.
- Only pay lost profit on F&B if meeting dates are 60 days out.
- Rebook/Resell on Cancellation
- During COVID19 Extend/freeze cancellation tiers

#### Hotels

- 100% of Hotel's lost <u>revenue</u> projections to be paid
- Add tax + resort fee
- Tighten up of cancellation tiers especially within a year
- Non-mutual cancellation
- Cancellation for "Change of Venue Clause" 100% damages

### Cancellation

#### Mutual Cancellation is a MUST!

More organizations are moving towards using a custom contract

Thinking Ahead... Contract Trends

Increased 2<sup>nd</sup> option contracts

Very FIRM Option Dates & Rate Deadlines

Language is evolving and changing with the current marketplace/needs - Adding new clauses

Longer contracts - more language to be covered

### Tools You Can Use QUESTIONS?

- Bridging the Gap Contract Strategies
- Key Deck Slides
- Contract Clause Language / Questions

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# INNOV MEETINGS + EVENTS

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